

**NAK SEALING TECHNOLOGIES  
CORPORATION AND SUBSIDIARIES  
CONSOLIDATED FINANCIAL STATEMENTS AND  
INDEPENDENT AUDITORS' REPORT  
DECEMBER 31, 2025 AND 2024**

## INDEPENDENT AUDITORS' REPORT TRANSLATED FROM CHINESE

To the Board of Directors and Shareholders of Nak Sealing Technologies Corporation

### ***Opinion***

We have audited the accompanying consolidated balance sheets of Nak Sealing Technologies Corporation and subsidiaries (the “Group”) as of December 31, 2025 and 2024, and the related consolidated statements of comprehensive income, of changes in equity and of cash flows for the years then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2025 and 2024, and its consolidated financial performance and its consolidated cash flows for the years then ended in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission.

### ***Basis for opinion***

We conducted our audits in accordance with the Regulations Governing Auditing and Attestation of Financial Statements by Certified Public Accountants and generally accepted auditing standards in the Republic of China. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Norm of Professional Ethics for Certified Public Accountant of the Republic of China, and we have fulfilled our other ethical responsibilities in accordance with these requirements. Based on our audits and the reports of other independent auditors, we believe that the audit evidence we have obtained is sufficient and appropriate to

provide a basis for our opinion.

### ***Key audit matters***

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Group's 2025 consolidated financial statements. These matters were addressed in the context of our audit of the consolidated financial statements as a whole and, in forming our opinion thereon, we do not provide a separate opinion on these matters.

Key audit matters for the Group's 2025 consolidated financial statements are stated as follows:

#### **Timing of sales revenue recognition**

##### Description

Please refer to Note 4(25) and 6(16) for accounting policies on revenue recognition. For the year ended December 31, 2025, the Group had operating revenue amounting to NT\$3,990,745 thousand.

The Group primarily engaged in manufacture and sales of various types of sealing components, the marketing channels of products spread over the globe, and sales to customers involves different kinds of transaction terms. The Group recognised sales revenue in accordance with the transaction terms of individual customer and after delivery and confirming the control was transferred. Thus, the procedure of revenue recognition usually involved highly manual judgment and works, and which financial report period will the sales revenue be recognised in would be affected by whether the control of goods were transferred to buyers in accordance with the performance obligations which were regulated in the contracts before the final date of reporting period. Thus, we consider the timing of sales revenue recognition a key audit matter.

#### How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

1. Understood and assessed the working procedures and internal control system of the Group's timing of sales revenue recognition, and tested for the efficiency of such controls.
2. Performed sales cut-off test for a certain period around balance sheet date and reviewed evidence in relation to subsequent significant sales returns and discounts to assess the adequacy of revenue cut-off.

#### **Adequacy of accounting estimates of allowance for inventory valuation losses**

##### Description

Please refer to Notes 4(12), 5(2) and 6(4) for a description of accounting policy on inventory valuation, accounting estimates and assumptions in relation to loss allowance and details of loss allowance. As of December 31, 2025, the Group's total amount of inventories and allowance for inventory valuation losses were NT\$ 998,726 thousand and NT\$ 50,373 thousand, respectively.

The Group primarily engaged in manufacture and sales of various types of sealing components. Such inventories were affected by highly competitive market and the price fluctuation of international raw materials, such as glue, fossil oil and steel, thus, there were higher risk in inventories valuation loss and obsolescence. In addition, the Group's allowance for valuation loss on inventories primarily came from individually identified obsolete or damaged inventories. Since the cash amount of inventories was significant, types of items were many, and the net realisable value adopted usually involved subjective judgment, therefore, there was estimates uncertainty. Thus, we consider the estimates of allowance for inventory valuation losses a key audit matter.

#### How our audit addressed the matter

We performed the following audit procedures on the above key audit matter:

1. Obtained an understanding of the Group's operations and industry in order to assess the reasonableness of the policy on recognition of allowance for inventory valuation losses.
2. Obtained an understanding on the warehouse management processes, reviewed the annual physical inventory count plan, participated in and observed the annual inventory count in order to evaluate the effectiveness of procedures used by the management to identify and control obsolete inventories.
3. Obtained inventory ageing report statements which management used in valuation and related supporting documents to verify the date of inventory change, and test the accuracy and reasonableness of program logic of report statements.
4. Obtained the inventory cost and net realisable value estimation data which was prepared by management to verify individual inventory item with sales evidences and its accounting records, and tested the calculation of statements for accuracy to assess the basis of net realisable value and its reasonableness.

#### ***Other matter – Parent company only financial reports***

We have audited and expressed an unqualified opinion and unqualified opinion with emphasis of matter on the parent company only financial statements of Nak Sealing Technologies Corporation as at and for the years ended December 31, 2025 and 2024.

***Responsibilities of management and those charged with governance for the parent company only financial statements***

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with the Regulations Governing the Preparation of Financial Reports by Securities Issuers and the International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations as endorsed by the Financial Supervisory Commission, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance, including the Audit Committee, are responsible for overseeing the Group's financial reporting process.

### ***Auditors' responsibilities for the audit of the parent company only financial statements***

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the generally accepted auditing standards in the Republic of China will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these consolidated financial statements.

As part of an audit in accordance with the generally accepted auditing standards in the Republic of China, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

1. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
2. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal controls.
3. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

4. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
5. Evaluate the overall presentation, structure, and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
6. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision, and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

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Wu, Sung-Yuan

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Lai, Chih-Wei

For and on behalf of PricewaterhouseCoopers, Taiwan

March 4, 2026

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The accompanying consolidated financial statements are not intended to present the financial position and results of operations and cash flows in accordance with accounting principles generally accepted in countries and jurisdictions other than the Republic of China. The standards, procedures and practices in the Republic of China governing the audit of such financial statements may differ from those generally accepted in countries and jurisdictions other than the Republic of China. Accordingly, the accompanying consolidated financial statements and independent auditors' report are not intended for use by those who are not informed about the accounting principles or auditing standards generally accepted in the Republic of China, and their applications in practice.

As the financial statements are the responsibility of the management, PricewaterhouseCoopers cannot accept any liability for the use of, or reliance on, the English translation or for any errors or misunderstandings that may derive from the translation.

**NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**DECEMBER 31, 2025 AND 2024**  
(Expressed in thousands of New Taiwan dollars)

| Assets             |                                                |               | December 31, 2025 |     | December 31, 2024 |     |
|--------------------|------------------------------------------------|---------------|-------------------|-----|-------------------|-----|
|                    |                                                |               | AMOUNT            | %   | AMOUNT            | %   |
| Current assets     |                                                |               |                   |     |                   |     |
| 1100               | Cash and cash equivalents                      | 6(1)          | \$ 343,462        | 6   | \$ 433,850        | 8   |
| 1136               | Current financial assets at amortised cost     | 6(2)          | 283,930           | 5   | 237,599           | 4   |
| 1150               | Notes receivable, net                          | 6(3)          | 390,174           | 7   | 346,439           | 7   |
| 1170               | Accounts receivable, net                       | 6(3)          | 1,166,147         | 21  | 1,060,715         | 20  |
| 1180               | Accounts receivable - related parties          | 7(2)          | 33,617            | 1   | 33,024            | 1   |
| 1200               | Other receivables                              |               | 20,099            | -   | 26,717            | 1   |
| 130X               | Inventories                                    | 5(2) and 6(4) | 948,353           | 17  | 971,916           | 18  |
| 1470               | Other current assets                           |               | 56,352            | 1   | 57,655            | 1   |
| 11XX               | Current Assets                                 |               | 3,242,134         | 58  | 3,167,915         | 60  |
| Non-current assets |                                                |               |                   |     |                   |     |
| 1535               | Non-current financial assets at amortised cost | 6(2)          | 9,960             | -   | -                 | -   |
| 1550               | Investments accounted for under equity method  | 6(5)          | 51,061            | 1   | 41,955            | 1   |
| 1600               | Property, plant and equipment                  | 6(6) and 8    | 2,077,877         | 37  | 1,915,943         | 36  |
| 1755               | Right-of-use assets                            | 6(7)          | 49,473            | 1   | 49,975            | 1   |
| 1780               | Intangible assets                              |               | 31,061            | 1   | 30,311            | -   |
| 1840               | Deferred income tax assets                     | 6(19)         | 60,935            | 1   | 62,976            | 1   |
| 1900               | Other non-current assets                       | 6(8) and 7(2) | 54,817            | 1   | 47,109            | 1   |
| 15XX               | Non-current assets                             |               | 2,335,184         | 42  | 2,148,269         | 40  |
| 1XXX               | Total assets                                   |               | \$ 5,577,318      | 100 | \$ 5,316,184      | 100 |

(Continued)

**NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**DECEMBER 31, 2025 AND 2024**  
(Expressed in thousands of New Taiwan dollars)

| Liabilities and Equity                  |                                                                          | Notes | December 31, 2025 |       | December 31, 2024 |       |
|-----------------------------------------|--------------------------------------------------------------------------|-------|-------------------|-------|-------------------|-------|
|                                         |                                                                          |       | AMOUNT            | %     | AMOUNT            | %     |
| Current liabilities                     |                                                                          |       |                   |       |                   |       |
| 2150                                    | Notes payable                                                            |       | \$ 49             | -     | \$ 109            | -     |
| 2170                                    | Accounts payable                                                         |       | 177,126           | 3     | 143,411           | 3     |
| 2200                                    | Other payables                                                           | 6(9)  | 501,153           | 9     | 450,640           | 8     |
| 2230                                    | Current income tax liabilities                                           |       | 75,584            | 2     | 49,522            | 1     |
| 2280                                    | Current lease liabilities                                                |       | 743               | -     | 771               | -     |
| 2320                                    | Long-term liabilities, current portion                                   | 6(10) | 11,320            | -     | 11,320            | -     |
| 2399                                    | Other current liabilities, others                                        | 6(16) | 17,560            | -     | 8,991             | -     |
| 21XX                                    | Current Liabilities                                                      |       | 783,535           | 14    | 664,764           | 12    |
| Non-current liabilities                 |                                                                          |       |                   |       |                   |       |
| 2540                                    | Long-term borrowings                                                     | 6(10) | 45,280            | 1     | 56,600            | 1     |
| 2570                                    | Deferred income tax liabilities                                          | 6(19) | 456,983           | 8     | 413,965           | 8     |
| 2580                                    | Non-current lease liabilities                                            |       | 981               | -     | 418               | -     |
| 2600                                    | Other non-current liabilities                                            | 6(11) | 600               | -     | 787               | -     |
| 25XX                                    | Non-current liabilities                                                  |       | 503,844           | 9     | 471,770           | 9     |
| 2XXX                                    | Total Liabilities                                                        |       | 1,287,379         | 23    | 1,136,534         | 21    |
| Equity attributable to owners of parent |                                                                          |       |                   |       |                   |       |
|                                         | Share capital                                                            | 6(12) |                   |       |                   |       |
| 3110                                    | Share capital - common stock                                             |       | 831,613           | 15    | 831,613           | 16    |
|                                         | Capital surplus                                                          | 6(13) |                   |       |                   |       |
| 3200                                    | Capital surplus                                                          |       | 214,743           | 4     | 214,743           | 4     |
|                                         | Retained earnings                                                        | 6(14) |                   |       |                   |       |
| 3310                                    | Legal reserve                                                            |       | 1,057,854         | 19    | 983,793           | 19    |
| 3320                                    | Special reserve                                                          |       | 141,419           | 2     | 197,664           | 4     |
| 3350                                    | Unappropriated retained earnings                                         |       | 2,172,045         | 39    | 2,089,059         | 39    |
|                                         | Other equity interest                                                    | 6(15) |                   |       |                   |       |
| 3400                                    | Other equity interest                                                    |       | ( 131,893 )       | ( 2 ) | ( 141,419 )       | ( 3 ) |
| 31XX                                    | Equity attributable to owners of the parent                              |       | 4,285,781         | 77    | 4,175,453         | 79    |
| 36XX                                    | Non-controlling interest                                                 |       | 4,158             | -     | 4,197             | -     |
| 3XXX                                    | Total equity                                                             |       | 4,289,939         | 77    | 4,179,650         | 79    |
|                                         | Significant Contingent Liabilities and Unrecognised Contract Commitments | 9     |                   |       |                   |       |
|                                         | Significant Disasters Loss                                               | 10    |                   |       |                   |       |
|                                         | New Item                                                                 | 11    |                   |       |                   |       |
| 3X2X                                    | Total liabilities and equity                                             |       | \$ 5,577,318      | 100   | \$ 5,316,184      | 100   |

The accompanying notes are an integral part of these consolidated financial statements.

NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
YEARS ENDED DECEMBER 31, 2025 AND 2024

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

|                                                                                                                     |                |    | Year ended December 31 |       |              |       |
|---------------------------------------------------------------------------------------------------------------------|----------------|----|------------------------|-------|--------------|-------|
|                                                                                                                     |                |    | 2025                   |       | 2024         |       |
| Items                                                                                                               | Notes          |    | AMOUNT                 | %     | AMOUNT       | %     |
| 4000 Sales revenue                                                                                                  | 6(16) and 7(2) | \$ | 3,990,745              | 100   | \$ 3,923,456 | 100   |
| 5000 Operating costs                                                                                                | 6(4)(18)       | (  | 2,432,676)             | ( 61) | ( 2,342,050) | ( 60) |
| 5900 Net operating margin                                                                                           |                |    | 1,558,069              | 39    | 1,581,406    | 40    |
| 5920 Realized profit from sales                                                                                     |                |    | 5,744                  | -     | 436          | -     |
| 5950 Net operating margin                                                                                           |                |    | 1,563,813              | 39    | 1,581,842    | 40    |
| Operating expenses                                                                                                  | 6(18)          |    |                        |       |              |       |
| 6100 Selling expenses                                                                                               |                | (  | 203,922)               | ( 5)  | ( 189,366)   | ( 5)  |
| 6200 General and administrative expenses                                                                            |                | (  | 329,580)               | ( 8)  | ( 322,584)   | ( 8)  |
| 6300 Research and development expenses                                                                              |                | (  | 63,339)                | ( 2)  | ( 77,979)    | ( 2)  |
| 6450 Expected credit loss                                                                                           | 12(2)          | (  | 7,207)                 | -     | ( 12,581)    | -     |
| 6000 Total operating expenses                                                                                       |                | (  | 604,048)               | ( 15) | ( 602,510)   | ( 15) |
| 6900 Operating profit                                                                                               |                |    | 959,765                | 24    | 979,332      | 25    |
| Non-operating income and expenses                                                                                   |                |    |                        |       |              |       |
| 7100 Interest income                                                                                                |                |    | 7,584                  | -     | 10,316       | -     |
| 7010 Other income                                                                                                   |                |    | 6,334                  | -     | 14,766       | -     |
| 7020 Other gains and losses                                                                                         | 6(17)          |    | 43                     | -     | 22,172       | 1     |
| 7050 Finance costs                                                                                                  |                | (  | 3,316)                 | -     | ( 2,996)     | -     |
| 7060 Share of profit/(loss) of associates and joint ventures accounted for under equity method                      | 6(5)           |    | 8,434                  | 1     | 14,295       | -     |
| 7000 Total non-operating income and expenses                                                                        |                |    | 19,079                 | 1     | 58,553       | 1     |
| 7900 Profit before income tax                                                                                       |                |    | 978,844                | 25    | 1,037,885    | 26    |
| 7950 Income tax expense                                                                                             | 6(19)          | (  | 300,354)               | ( 8)  | ( 317,060)   | ( 8)  |
| 8200 Profit for the period                                                                                          |                | \$ | 678,490                | 17    | \$ 720,825   | 18    |
| <b>Other comprehensive income</b>                                                                                   |                |    |                        |       |              |       |
| <b>Components of other comprehensive income that will not be reclassified to profit or loss</b>                     |                |    |                        |       |              |       |
| 8311 Other comprehensive income, before tax, actuarial gains (losses) on defined benefit plans                      | 6(11)          | \$ | 5,988                  | -     | \$ 24,742    | 1     |
| 8349 Income tax related to components of other comprehensive income that will not be reclassified to profit or loss | 6(19)          | (  | 1,198)                 | -     | ( 4,948)     | -     |
| 8310 Components of other comprehensive income that will not be reclassified to profit or loss                       |                |    | 4,790                  | -     | 19,794       | 1     |
| <b>Components of other comprehensive income that will be reclassified to profit or loss</b>                         |                |    |                        |       |              |       |
| 8361 Financial statements translation differences of foreign operations                                             | 6(15)          |    | 8,750                  | -     | 70,986       | 2     |
| 8370 Share of other comprehensive income of associates and joint ventures accounted for under equity method         | 6(15)          |    | 2,769                  | -     | ( 515)       | -     |
| 8399 Income tax relating to the components of other comprehensive income                                            | 6(19)          | (  | 2,381)                 | -     | ( 14,061)    | ( 1)  |
| 8360 Components of other comprehensive income that will be reclassified to profit or loss                           |                |    | 9,138                  | -     | 56,410       | 1     |
| 8300 Total other comprehensive (loss) income for the year                                                           |                | \$ | 13,928                 | -     | \$ 76,204    | 2     |
| 8500 Total comprehensive income for the year                                                                        |                | \$ | 692,418                | 17    | \$ 797,029   | 20    |
| Profit, attributable to:                                                                                            |                |    |                        |       |              |       |
| 8610 Owners of the parent                                                                                           |                | \$ | 678,141                | 17    | \$ 720,814   | 18    |
| 8620 Non-controlling interest                                                                                       |                |    | 349                    | -     | 11           | -     |
|                                                                                                                     |                | \$ | 678,490                | 17    | \$ 720,825   | 18    |
| Comprehensive (loss) income attributable to:                                                                        |                |    |                        |       |              |       |
| 8710 Owners of the parent                                                                                           |                | \$ | 692,457                | 17    | \$ 796,853   | 20    |
| 8720 Non-controlling interest                                                                                       |                | (  | 39)                    | -     | ( 176)       | -     |
|                                                                                                                     |                | \$ | 692,418                | 17    | \$ 797,029   | 20    |
| Basic earnings per share                                                                                            |                |    |                        |       |              |       |
| 9750 Total basic earnings per share                                                                                 | 6(20)          | \$ | 8.15                   |       | \$ 8.67      |       |
| 9850 Total diluted earnings per share                                                                               |                | \$ | 8.11                   |       | \$ 8.62      |       |

The accompanying notes are an integral part of these consolidated financial statements.

NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY  
YEARS ENDED DECEMBER 31, 2025 AND 2024  
(Expressed in thousands of New Taiwan dollars)

|                  |                                                 | Equity attributable to owners of the parent |                     |               |                   |                                  |             |                                                                    |               |                          |              |             |
|------------------|-------------------------------------------------|---------------------------------------------|---------------------|---------------|-------------------|----------------------------------|-------------|--------------------------------------------------------------------|---------------|--------------------------|--------------|-------------|
|                  |                                                 | Capital Reserves                            |                     |               | Retained Earnings |                                  |             | Financial statements translation differences of foreign operations | Total         | Non-controlling interest | Total equity |             |
| Notes            | Share capital - common stock                    | Additional paid-in capital                  | Premium from merger | Legal reserve | Special reserve   | Unappropriated retained earnings |             |                                                                    |               |                          |              |             |
| <u>Year 2024</u> |                                                 |                                             |                     |               |                   |                                  |             |                                                                    |               |                          |              |             |
|                  | Balance at 1 January, 2024                      | \$ 831,613                                  | \$ 208,642          | \$ 6,101      | \$ 884,775        | \$ 166,780                       | \$2,060,482 | (\$ 197,664 )                                                      | \$3,960,729   | \$ 4,021                 | \$3,964,750  |             |
|                  | Profit for the year                             | -                                           | -                   | -             | -                 | -                                | 720,814     | -                                                                  | 720,814       | 11                       | 720,825      |             |
|                  | Other comprehensive income                      | 6(15)                                       | -                   | -             | -                 | -                                | 19,794      | 56,245                                                             | 76,039        | 165                      | 76,204       |             |
|                  | Total comprehensive income                      |                                             | -                   | -             | -                 | -                                | 740,608     | 56,245                                                             | 796,853       | 176                      | 797,029      |             |
|                  | Appropriation and distribution of 2023 earnings | 6(14)                                       |                     |               |                   |                                  |             |                                                                    |               |                          |              |             |
|                  | Legal reserve appropriated                      |                                             | -                   | -             | -                 | 99,018                           | ( 99,018 )  | -                                                                  | -             | -                        | -            |             |
|                  | Special reserve appropriated                    |                                             | -                   | -             | -                 | 30,884                           | ( 30,884 )  | -                                                                  | -             | -                        | -            |             |
|                  | Cash dividends                                  |                                             | -                   | -             | -                 | -                                | ( 582,129 ) | -                                                                  | ( 582,129 )   | -                        | ( 582,129 )  |             |
|                  | Balance at December 31, 2024                    |                                             | \$ 831,613          | \$ 208,642    | \$ 6,101          | \$ 983,793                       | \$ 197,664  | \$2,089,059                                                        | (\$ 141,419 ) | \$4,175,453              | \$ 4,197     | \$4,179,650 |
| <u>Year 2025</u> |                                                 |                                             |                     |               |                   |                                  |             |                                                                    |               |                          |              |             |
|                  | Balance at January 1, 2025                      |                                             | \$ 831,613          | \$ 208,642    | \$ 6,101          | \$ 983,793                       | \$ 197,664  | \$2,089,059                                                        | (\$ 141,419 ) | \$4,175,453              | \$ 4,197     | \$4,179,650 |
|                  | Profit for the year                             |                                             | -                   | -             | -                 | -                                | -           | 678,141                                                            | -             | 678,141                  | 349          | 678,490     |
|                  | Other comprehensive income (loss)               | 6(15)                                       | -                   | -             | -                 | -                                | -           | 4,790                                                              | 9,526         | 14,316                   | ( 388 )      | 13,928      |
|                  | Total comprehensive income (loss)               |                                             | -                   | -             | -                 | -                                | -           | 682,931                                                            | 9,526         | 692,457                  | ( 39 )       | 692,418     |
|                  | Appropriation and distribution of 2024 earnings | 6(14)                                       |                     |               |                   |                                  |             |                                                                    |               |                          |              |             |
|                  | Legal reserve appropriated                      |                                             | -                   | -             | -                 | 74,061                           | -           | ( 74,061 )                                                         | -             | -                        | -            | -           |
|                  | Special reserve appropriated                    |                                             | -                   | -             | -                 | -                                | ( 56,245 )  | 56,245                                                             | -             | -                        | -            | -           |
|                  | Cash dividends                                  |                                             | -                   | -             | -                 | -                                | -           | ( 582,129 )                                                        | -             | ( 582,129 )              | -            | ( 582,129 ) |
|                  | Balance at December 31, 2025                    |                                             | \$ 831,613          | \$ 208,642    | \$ 6,101          | \$1,057,854                      | \$ 141,419  | \$2,172,045                                                        | (\$ 131,893 ) | \$4,285,781              | \$ 4,158     | \$4,289,939 |

The accompanying notes are an integral part of these consolidated financial statements.

NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
YEARS ENDED DECEMBER 31, 2025 AND 2024  
(Expressed in thousands of New Taiwan dollars)

|                                                                                    | Notes    | Year ended December 31<br>2025 | 2024         |
|------------------------------------------------------------------------------------|----------|--------------------------------|--------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                                        |          |                                |              |
| Profit before tax                                                                  |          | \$ 978,844                     | \$ 1,037,885 |
| Adjustments                                                                        |          |                                |              |
| Adjustments to reconcile profit (loss)                                             |          |                                |              |
| Realized profit on from sales                                                      |          | ( 5,744 )                      | ( 436 )      |
| Expected credit loss                                                               | 12(2)    | 7,207                          | 12,581       |
| Depreciation expense-property, plant and equipment                                 | 6(6)(18) | 178,586                        | 167,385      |
| Depreciation expense-right-of-use assets                                           | 6(7)(18) | 3,190                          | 3,849        |
| Amortization expense                                                               | 6(18)    | 27,153                         | 25,308       |
| Loss on disposal of property, plant and equipment                                  | 6(17)    | 5,644                          | 1,982        |
| Disaster loss                                                                      | 6(17)    | -                              | 5,210        |
| Share of profit of associates and joint ventures accounted for using equity method | 6(5)     |                                |              |
|                                                                                    |          | ( 8,434 )                      | ( 14,295 )   |
| Interest revenue                                                                   |          | ( 7,584 )                      | ( 10,316 )   |
| Financial cost-bank loan                                                           |          | 3,316                          | 2,996        |
| Changes in operating assets and liabilities                                        |          |                                |              |
| Changes in operating assets                                                        |          |                                |              |
| Notes receivable                                                                   |          | ( 41,956 )                     | ( 42,304 )   |
| Accounts receivable (including related parties)                                    |          | ( 110,589 )                    | 21,011       |
| Other receivables (including related parties)                                      |          | 7,364                          | 1,008        |
| Inventories                                                                        |          | 23,563                         | 69,214       |
| Other current assets                                                               |          | 1,303                          | 10,977       |
| Changes in operating liabilities                                                   |          |                                |              |
| Notes payable                                                                      |          | ( 60 )                         | ( 1,230 )    |
| Accounts payable                                                                   |          | 33,715                         | 20,683       |
| Other payables                                                                     |          | 47,407                         | ( 34,326 )   |
| Other current liabilities                                                          |          | 8,569                          | ( 4,084 )    |
| Net defined benefit liability                                                      |          | ( 7,521 )                      | ( 4,096 )    |
| Cash inflow generated from operations                                              |          | 1,143,973                      | 1,269,002    |
| Dividend income                                                                    |          | 2,011                          | 2,090        |
| Interest received                                                                  |          | 7,616                          | 10,245       |
| Interest paid                                                                      |          | ( 3,322 )                      | ( 1,799 )    |
| Income taxes paid                                                                  |          | ( 235,960 )                    | ( 451,000 )  |
| Net cash flows from operating activities                                           |          | 914,318                        | 828,538      |

(Continued)

NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
YEARS ENDED DECEMBER 31, 2025 AND 2024  
(Expressed in thousands of New Taiwan dollars)

|                                                              | <u>Notes</u> | <u>Year ended December 31</u> |                   |
|--------------------------------------------------------------|--------------|-------------------------------|-------------------|
|                                                              |              | <u>2025</u>                   | <u>2024</u>       |
| <u>CASH FLOWS FROM INVESTING ACTIVITIES</u>                  |              |                               |                   |
| Proceeds from disposal of financial assets at amortised cost |              | (\$ 912,911 )                 | (\$ 545,982 )     |
| Acquisition of financial assets at amortised cost            |              | 860,969                       | 471,865           |
| Acquisition of property, plant and equipment                 | 6(21)        | ( 335,439 )                   | ( 258,565 )       |
| Proceeds from disposal of property, plant and equipment      |              | 248                           | 2,225             |
| Acquisition of intangible assets                             |              | ( 28,009 )                    | ( 30,098 )        |
| Decrease in refundable deposits                              |              | 132                           | -                 |
| Decrease in other non-current assets                         |              | ( 7,065 )                     | ( 183 )           |
| Net cash flows used in investing activities                  |              | ( 422,075 )                   | ( 360,738 )       |
| <u>CASH FLOWS FROM FINANCING ACTIVITIES</u>                  |              |                               |                   |
| Proceeds of short-term loans                                 |              | 150,000                       | 50,000            |
| Repayments of short-term loans                               |              | ( 150,000 )                   | ( 50,000 )        |
| Repayments of long-term debt                                 | 6(22)        | ( 11,320 )                    | ( 11,320 )        |
| Payments of lease liabilities                                | 6(22)        | ( 2,169 )                     | ( 2,285 )         |
| Cash dividends paid                                          | 6(14)(22)    | ( 582,129 )                   | ( 582,129 )       |
| Increase (Decrease) in guarantee deposits received           | 6(22)        | -                             | 600               |
| Net cash flows used in financing activities                  |              | ( 595,618 )                   | ( 595,134 )       |
| Effect of exchange rate changes on cash and cash equivalents |              | 12,987                        | 42,098            |
| Net decrease in cash and cash equivalents                    |              | ( 90,388 )                    | ( 85,236 )        |
| Cash and cash equivalents at beginning of year               |              | 433,850                       | 519,086           |
| Cash and cash equivalents at end of year                     |              | <u>\$ 343,462</u>             | <u>\$ 433,850</u> |

The accompanying notes are an integral part of these consolidated financial statements.

NAK SEALING TECHNOLOGIES CORPORATION AND SUBSIDIARIES  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

(Expressed in thousands of New Taiwan dollars, except as otherwise indicated)

1. History and Organization

The Nak Sealing Technologies Corporation (the “Company”) was established in August 1976. The Company and its subsidiaries (the “Group”) are primarily engaged in the processing and manufacturing of each kind of oil seal, manufacturing rubber machinery and metal modules, and import and export businesses.

2. The Date of Authorisation for Issuance of the Financial Statements and Procedures for Authorisation

These consolidated financial statements were authorised for issuance by the Board of Directors on March 4, 2026.

3. Application of New Standards, Amendments and Interpretations

(1) Effect of the adoption of new issuances of or amendments to International Financial Reporting Standards (“IFRS®”) Accounting Standards that came into effect as endorsed by the Financial Supervisory Commission (“FSC”)

New standards, interpretations and amendments endorsed by the FSC and became effective from 2025 are as follows:

| New Standards, Interpretations and Amendments   | Effective date by<br>International Accounting<br>Standards Board |
|-------------------------------------------------|------------------------------------------------------------------|
| Amendments to IAS 21, ‘Lack of exchangeability’ | January 1, 2025                                                  |

The above standards and interpretations have no significant impact to the Group’s financial condition and financial performance based on the Group’s assessment.

(2) Effect of new issuances of or amendments to IFRS Accounting Standards as endorsed by the FSC but not yet adopted by the Group

New standards, interpretations and amendments endorsed by the FSC effective from 2025 are as follows:

| New Standards, Interpretations and Amendments                                                                                       | Effective date by<br>International Accounting<br>Standards Board |
|-------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| Specific provisions of Amendments to IFRS 9 and IFRS 7, ‘Amendments to the classification and measurement of financial instruments’ | January 1, 2026                                                  |
| Amendments to IFRS 9 and IFRS 7, ‘Contracts referencing nature-dependent electricity’                                               | January 1, 2026                                                  |

| New Standards, Interpretations and Amendments                                               | Effective date by<br>International Accounting<br>Standards Board |
|---------------------------------------------------------------------------------------------|------------------------------------------------------------------|
| IFRS 17, 'Insurance contracts'                                                              | January 1, 2023                                                  |
| Amendments to IFRS 17, 'Insurance contracts'                                                | January 1, 2023                                                  |
| Amendment to IFRS 17, 'Initial application of IFRS 17 and IFRS 9 – comparative information' | January 1, 2023                                                  |
| Annual Improvements to IFRS Accounting Standards—Volume 11                                  | January 1, 2026                                                  |

The above standards and interpretations have no significant impact to the Group's financial condition and financial performance based on the Group's assessment.

(3) IFRS Accounting Standards issued by IASB but not yet endorsed by the FSC

New standards, interpretations and amendments issued by IASB but not yet included in the IFRS Accounting Standards as endorsed by the FSC are as follows:

| New Standards, Interpretations and Amendments                                                                             | Effective date by<br>International Accounting<br>Standards Board   |
|---------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|
| Amendments to IFRS 10 and IAS 28, 'Sale or contribution of assets between an investor and its associate or joint venture' | To be determined by<br>International Accounting<br>Standards Board |
| IFRS 18, 'Presentation and disclosure in financial statements'                                                            | January 1, 2027 (Note)                                             |
| IFRS 19, 'Subsidiaries without public accountability: disclosures'                                                        | January 1, 2027                                                    |
| Amendments to IAS 21, 'Translation to a Hyperinflationary Presentation Currency'                                          | January 1, 2027                                                    |

Note : The FSC has announced in a press release on September 25, 2025 that public companies will apply IFRS 18 starting from the fiscal year 2028. Additionally, entities can choose to adopt IFRS 18 earlier based on their requirements after the FSC endorses IFRS 18.

Except for the following, the Group expects that the above standards and interpretations have no significant impact to the Group's consolidated financial statements.

IFRS 18, 'Presentation and disclosure in financial statements'

IFRS 18, 'Presentation and disclosure in financial statements' replaces IAS 1. The standard introduces a defined structure of the statement of profit or loss, disclosure requirements related to management-defined performance measures, and enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes. The quantitative impact will be disclosed when the assessment is complete.

4. Summary of Material Accounting Policies

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

(1) Compliance statement

The consolidated financial statements of the Group have been prepared in accordance with the “Regulations Governing the Preparation of Financial Reports by Securities Issuers”, International Financial Reporting Standards, International Accounting Standards, IFRIC Interpretations, and SIC Interpretations that came into effect as endorsed by the FSC (collectively referred herein as the “IFRSs”).

(2) Basis of preparation

- A. Except for the defined benefit liabilities recognised based on the net amount of pension fund assets less present value of defined benefit obligation, the consolidated financial statements of the Group have been prepared under the historical cost convention.
- B. The preparation of financial statements in conformity with IFRSs requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group’s accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 5.

(3) Basis of consolidation

- A. Basis for preparation of consolidated financial statements:
  - (a) All subsidiaries are included in the Group’s consolidated financial statements. Subsidiaries are all entities (including structured entities) controlled by the Group. The Group controls an entity when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. Consolidation of subsidiaries begins from the date the Group obtains control of the subsidiaries and ceases when the Group loses control of the subsidiaries.
  - (b) Inter-company transactions, balances and unrealised gains or losses on transactions between companies within the Group are eliminated. Accounting policies of subsidiaries have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
  - (c) Profit or loss and each component of other comprehensive income are attributed to the owners of the parent and to the non-controlling interests. Total comprehensive income is attributed to the owners of the parent and to the non-controlling interests even if this results in the noncontrolling interests having a deficit balance.
  - (d) Changes in a parent’s ownership interest in a subsidiary that do not result in the parent losing control of the subsidiary (transactions with non-controlling interests) are accounted for as equity transactions, i.e. transactions with owners in their capacity as owners. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity.
  - (e) When the Group loses control of a subsidiary, the Group remeasures any investment retained in the former subsidiary at its fair value. That fair value is regarded as the fair value on initial recognition of a financial asset or the cost on initial recognition of the associate or joint venture.

Any difference between fair value and carrying amount is recognised in profit or loss. All amounts previously recognised in other comprehensive income in relation to the subsidiary are reclassified to profit or loss on the same basis as would be required if the related assets or liabilities were disposed of. That is, when the Group loses control of a subsidiary, all gains or losses previously recognised in other comprehensive income in relation to the subsidiary should be reclassified from equity to profit or loss, if such gains or losses would be reclassified to profit or loss when the related assets or liabilities are disposed of.

B. Subsidiaries included in the consolidated financial statements:

| Name of investor                              | Name of subsidiary                                    | Main business activities                                                         | Ownership(%)      |                   | Description |
|-----------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------|-------------------|-------------------|-------------|
|                                               |                                                       |                                                                                  | December 31, 2025 | December 31, 2024 |             |
| NAK SEALING TECHNOLOGIES CORPORATION          | SMOOTH TRACK ASSOCIATES LIMITED (“SMOOTH”)            | Engaged in general investment activities.                                        | 100               | 100               | Note 1      |
| NAK SEALING TECHNOLOGIES CORPORATION          | NAK SEALING PRODUCTS (THAILAND) CO., LTD.             | Expanding market share in Southeast Asia through sales of seals and accessories. | 100               | 100               |             |
| NAK SEALING TECHNOLOGIES CORPORATION          | SHOWMOST INTERNATIONAL CO., LTD. (“SHOWMOST”)         | Engaged in general investment activities.                                        | 100               | 100               |             |
| NAK SEALING TECHNOLOGIES CORPORATION          | Song Quan International Co., Ltd.                     | Manufacturing of rubber products.                                                | 100               | 100               | Note 1      |
| SHOWMOST INTERNATIONAL CO., LTD. (“SHOWMOST”) | NAK SEALING TECHNOLOGIES INDIA PRIVATE LIMITED        | Selling seals and accessories.                                                   | 60                | 60                |             |
| SMOOTH TRACK ASSOCIATES LIMITED (“SMOOTH”)    | NAK HONGKONG CO., LTD.                                | Engaged in general investment activities.                                        | 100               | 100               | Note 1      |
| NAK HONGKONG CO., LTD.                        | KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | Production and manufacturing of various types of seals and accessories.          | 100               | 100               | Note 1      |

Note 1: Significant subsidiaries.

Note 2: Song Quan International Co., Ltd. increased its cash capital amounting to \$15,000 thousand on February 3, 2025, November 19, 2025 and April 22, 2024, respectively. The registration for the change had been completed.

C. Subsidiaries not included in the consolidated financial statements:

None.

D. Adjustments for subsidiaries with different balance sheet dates:

None.

E. Significant restrictions:

None.

F. Subsidiaries that have non-controlling interests that are material to the Group:

None.

(4) Foreign currency translation

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in New Taiwan dollars, which is the Company's functional and the Group's presentation currency.

A. Foreign currency transactions and balances

- (a) Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions or valuation where items are remeasured. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in profit or loss in the period in which they arise.
- (b) Monetary assets and liabilities denominated in foreign currencies at the period end are re-translated at the exchange rates prevailing at the balance sheet date. Exchange differences arising upon re-translation at the balance sheet date are recognised in profit or loss.
- (c) Non-monetary assets and liabilities denominated in foreign currencies held at fair value through profit or loss are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in profit or loss. Non-monetary assets and liabilities denominated in foreign currencies held at fair value through other comprehensive income are re-translated at the exchange rates prevailing at the balance sheet date; their translation differences are recognised in other comprehensive income. However, non-monetary assets and liabilities denominated in foreign currencies that are not measured at fair value are translated using the historical exchange rates at the dates of the initial transactions.
- (d) All foreign exchange gains and losses are presented in the statement of comprehensive income within 'other gains and losses'.

B. Translation of foreign operations

- (a) The operating results and financial position of all the group entities, associates and joint arrangements that have a functional currency different from the presentation currency are translated into the presentation currency as follows:
  - i. Assets and liabilities for each balance sheet presented are translated at the closing exchange rate at the date of that balance sheet;
  - ii. Income and expenses for each statement of comprehensive income are translated at average exchange rates of that period; and
  - iii. All resulting exchange differences are recognised in other comprehensive income.

- (b) When the foreign operation partially disposed of or sold is a subsidiary, cumulative exchange differences that were recorded in other comprehensive income are proportionately transferred to the non-controlling interest in this foreign operation. In addition, even when the Group retains partial interest in the former foreign subsidiary after losing control of the former foreign subsidiary, such transactions should be accounted for as disposal of all interest in the foreign operation.
- (c) When the foreign operation partially disposed of or sold is an associate or joint arrangement, exchange differences that were recorded in other comprehensive income are proportionately reclassified to profit or loss as part of the gain or loss on sale. In addition, even when the Group retains partial interest in the former foreign associate or joint arrangement after losing significant influence over the former foreign associate, or losing joint control of the former joint arrangement, such transactions should be accounted for as disposal of all interest in these foreign operations.

(5) Classification of current and non-current items

- A. Assets that meet one of the following criteria are classified as current assets; otherwise they are classified as non-current assets:
  - (a) Assets that are expected to be realised, or are intended to be sold or consumed in the normal operating cycle;
  - (b) Assets that are held primarily for the purpose of trading;
  - (c) Assets that are expected to be realised within twelve months after the reporting period;
  - (d) Cash and cash equivalents, excluding restricted cash and cash equivalents and those that are to be exchanged or used to settle liabilities for at least twelve months after the reporting period.
- B. Liabilities that meet one of the following criteria are classified as current liabilities; otherwise they are classified as non-current liabilities:
  - (a) Liabilities that are expected to be settled in the normal operating cycle;
  - (b) Liabilities that are held primarily for the purpose of trading;
  - (c) Liabilities that are due to be settled within twelve months after the reporting period;
  - (d) It does not have the right at the end of the reporting period to defer settlement of the liability at least twelve months after the reporting period.

(6) Cash equivalents

Cash equivalents refer to short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Time deposits that meet the definition above and are held for the purpose of meeting short-term cash commitments in operations are classified as cash equivalents.

(7) Financial assets at amortised cost

- A. Financial assets at amortised cost are those that meet all of the following criteria:
  - (a) The objective of the Company's business model is achieved by collecting contractual cash flows.

- (b) The assets' contractual cash flows represent solely payments of principal and interest.
- B. On a regular way purchase or sale basis, financial assets at amortised cost are recognised and derecognised using settlement date accounting.
- C. At initial recognition, the Group measures the financial assets at fair value plus transaction costs. Interest income from these financial assets is included in finance income using the effective interest method. A gain or loss is recognised in profit or loss when the asset is derecognised or impaired.
- D. The Group's time deposits which do not fall under cash equivalents are those with a short maturity period and are measured at initial investment amount as the effect of discounting is immaterial.

(8) Accounts and notes receivable

- A. Accounts and notes receivable entitle the Company a legal right to receive consideration in exchange for transferred goods or rendered services.
- B. The short-term accounts and notes receivable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(9) Impairment of financial assets

For financial assets at amortised cost, at each reporting date, the Group recognises the impairment provision for 12 months expected credit losses if there has not been a significant increase in credit risk since initial recognition or recognises the impairment provision for the lifetime expected credit losses (ECLs) if such credit risk has increased since initial recognition after taking into consideration all reasonable and verifiable information that includes forecasts. On the other hand, for accounts receivable or contract assets that do not contain a significant financing component, the Company recognises the impairment provision for lifetime ECLs.

(10) Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to receive the cash flows from the financial asset expire.

(11) Leasing arrangements (lessor) — operating leases

Lease income from an operating lease (net of any incentives given to the lessee) is recognised in profit or loss on a straight-line basis over the lease term.

(12) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined using the weighted-average method. The cost of finished goods and work in progress comprises raw materials, direct labour, other direct costs and related production overheads (allocated based on normal operating capacity). It excludes borrowing costs. The item by item approach is used in applying the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the estimated costs necessary to make the sale.

(13) Investments accounted for using equity method / subsidiaries, associates and joint ventures

- A. Associates are all entities over which the Group has significant influence but not control. In

general, it is presumed that the investor has significant influence, if an investor holds, directly or indirectly 20 percent or more of the voting power of the investee. Investments in associates are accounted for using the equity method and are initially recognised at cost.

- B. The Group's share of its associates' post-acquisition profits or losses is recognised in profit or loss, and its share of post-acquisition movements in other comprehensive income is recognised in other comprehensive income. When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred legal or constructive obligations or made payments on behalf of the associate.
- C. When changes in an associate's equity do not arise from profit or loss or other comprehensive income of the associate and such changes do not affect the Group's ownership percentage of the associate, the Group recognises change in ownership interests in the associate in 'capital surplus' or 'retained earnings' in proportion to its ownership.
- D. Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates have been adjusted where necessary to ensure consistency with the policies adopted by the Group.
- E. When the Group disposes its investment in an associate and loses significant influence over this associate, the amounts previously recognised in other comprehensive income in relation to the associate, are reclassified to profit or loss, on the same basis as would be required if the relevant assets or liabilities were disposed of. If it retains significant influence over this associate, the amounts previously recognised in other comprehensive income in relation to the associate are reclassified to profit or loss proportionately in accordance with the aforementioned approach.
- F. At the balance sheet date, the Group performs an impairment test for an investment in an associate when there is an indication that the investment may be impaired. The entire carrying amount of the investment (including goodwill) is tested for impairment as a single asset, by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognized forms part of the carrying amount of the investment. Any reversal of impairment loss is recognized to the extent that the recoverable amount of the investment subsequently increases.

(14) Property, plant and equipment

- A. Property, plant and equipment are initially recorded at cost. Borrowing costs incurred during the construction period are capitalised.
- B. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to profit or loss

during the financial period in which they are incurred.

- C. Land is not depreciated. Other property, plant and equipment apply cost model and are depreciated using the straight-line method to allocate their cost over their estimated useful lives. Each part of an item of property, plant, and equipment with a cost that is significant in relation to the total cost of the item must be depreciated separately.
- D. The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each financial year-end. If expectations for the assets' residual values and useful lives differ from previous estimates or the patterns of consumption of the assets' future economic benefits embodied in the assets have changed significantly, any change is accounted for as a change in estimate under IAS 8, 'Accounting Policies, Changes in Accounting Estimates and Errors', from the date of the change. The estimated useful lives of property, plant and equipment are as follows:

|                          |              |
|--------------------------|--------------|
| Land improvement         | 6 ~ 11 years |
| Buildings and structures | 3 ~ 56 years |
| Machinery equipment      | 3 ~ 12 years |
| Transportation equipment | 3 ~ 9 years  |
| Office equipment         | 1 ~ 6 years  |
| Other equipment          | 2 ~ 26 years |

(15) Leasing arrangements (lessee) — right-of-use assets/ lease liabilities

- A. Leases are recognised as a right-of-use asset and a corresponding lease liability at the date at which the leased asset is available for use by the Group. For short-term leases or leases of low value assets, lease payments are recognised as an expense on a straight-line basis over the lease term.
- B. Lease liabilities include the net present value of the remaining lease payments at the commencement date, discounted using the incremental borrowing interest rate. Lease payments are comprised of fixed payments, less any lease incentives receivable.

The Group subsequently measures the lease liability at amortised cost using the interest method and recognises interest expense over the lease term. The lease liability is remeasured and the amount of remeasurement is recognised as an adjustment to the right-of-use asset when there are changes in the lease term or lease payments and such changes do not arise from contract modifications.

- C. At the commencement date, the right-of-use asset is stated at cost comprising the following:
  - (a) The amount of the initial measurement of lease liability;
  - (b) Any lease payments made at or before the commencement date;
  - (c) Any initial direct costs incurred by the lessee; and

The right-of-use asset is measured subsequently using the cost model and is depreciated from the commencement date to the earlier of the end of the asset's useful life or the end of the lease term. When the lease liability is remeasured, the amount of remeasurement is

recognised as an adjustment to the right-of-use asset.

(16) Intangible assets

Computer software is stated at cost and amortised on a straight-line basis over its estimated useful life of 1 to 10 year(s).

(17) Impairment of non-financial assets

The Group assesses at each balance sheet date the recoverable amounts of those assets where there is an indication that they are impaired. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell or value in use. When the circumstances or reasons for recognising impairment loss for an asset in prior years no longer exist or diminish, the impairment loss is reversed. The increased carrying amount due to reversal should not be more than what the depreciated or amortised historical cost would have been if the impairment had not been recognised.

(18) Borrowings

Borrowings comprise long-term and short-term bank borrowings. Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in profit or loss over the period of the borrowings using the effective interest method.

(19) Notes and accounts payable

- A. Accounts payable are liabilities for purchases of raw materials, goods or services and notes payable are those resulting from operating and non-operating activities.
- B. The short-term notes and accounts payable without bearing interest are subsequently measured at initial invoice amount as the effect of discounting is immaterial.

(20) Derecognition of financial liabilities

A financial liability is derecognised when the obligation specified in the contract is either discharged or cancelled or expires.

(21) Employee benefits

A. Short-term employee benefits

Short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in respect of service rendered by employees in a period and should be recognised as expense in that period when the employees render service.

B. Pensions

(a) Defined contribution plans

For defined contribution plans, the contributions are recognised as pension expense when they are due on an accrual basis. Prepaid contributions are recognised as an asset to the extent of a cash refund or a reduction in the future payments.

(b) Defined benefit plans

- i. Net obligation under a defined benefit plan is defined as the present value of an amount of pension benefits that employees will receive on retirement for their services with the Group in current period or prior periods. The liability recognised in the balance sheet in respect of defined benefit pension plans is the present value of the defined benefit obligation at the balance sheet date less the fair value of plan assets. The net defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The rate used to discount is determined by using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability; when there is no deep market in high-quality corporate bonds, the Group uses interest rates of government bonds (at the balance sheet date) instead.
  - ii. Remeasurements arising on defined benefit plans are recognised in other comprehensive income in the period in which they arise and are recorded as retained earnings.
- C. Employees' compensation and directors' and supervisors' remuneration
- Employees' compensation and directors' and supervisors' remuneration are recognised as expense and liability, provided that such recognition is required under legal or constructive obligation and those amounts can be reliably estimated. Any difference between the resolved amounts and the subsequently actual distributed amounts is accounted for as changes in estimates.

## (22) Income tax

- A. The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or items recognised directly in equity, in which cases the tax is recognised in other comprehensive income or equity.
- B. The current income tax expense is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Group operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in accordance with applicable tax regulations. It establishes provisions where appropriate based on the amounts expected to be paid to the tax authorities. An additional tax is levied on the unappropriated retained earnings and is recorded as income tax expense in the year the stockholders resolve to retain the earnings.
- C. Deferred tax is recognised, using the balance sheet liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the parent company only balance sheet. However, the deferred tax is not accounted for if it arises from initial recognition of goodwill or of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss. Deferred tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Group and it is probable that the temporary difference will not reverse in the foreseeable

future. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

- D. Deferred tax assets are recognised only to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised. At each balance sheet date, unrecognised and recognised deferred tax assets are reassessed.

(23) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or stock options are shown in equity as a deduction, net of tax, from the proceeds.

(24) Dividends

Dividends are recorded in the Company's financial statements in the period in which they are resolved by the Company's shareholders. Cash dividends are recorded as liabilities.

(25) Revenue recognition

Sales of goods

The Group manufactures and sells a range of oil seal related products. Sales are recognised when control of the products has transferred. Delivery occurs when the products have been shipped to the specific location, significant risks and returns have been transferred to the sales counterparty, and either the sales counterparty has accepted the products in accordance with the sales contract, or the Group has objective evidence that all criteria for acceptance have been satisfied.

(26) Reorganisation

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The Group's chief operating decision maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Board of Directors that makes strategic decisions.

5. Critical Accounting Judgements, Estimates and Key Sources of Assumption Uncertainty

The preparation of these parent company only financial statements requires management to make critical judgements in applying the Company's accounting policies and make critical assumptions and estimates concerning future events. Assumptions and estimates may differ from the actual results and are continually evaluated and adjusted based on historical experience and other factors. Such assumptions and estimates have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year; and the related information is addressed below:

(1) Critical judgements in applying the Company's accounting policies

None.

(2) Critical accounting estimates and assumptions

As inventories are stated at the lower of cost and net realisable value, the Company must determine the net realisable value of inventories on balance sheet date using judgements and estimates. Due to the strong competition market and the effect of price fluctuation of international raw materials, such as glue, fossil oil and steel, the Company evaluates the amounts of normal inventory consumption,

obsolete inventories or inventories without market selling value on balance sheet date, and writes down the cost of inventories to the net realisable value. Such an evaluation of inventories is principally based on the demand for the products within the specified period in the future. Therefore, there might be material changes to the evaluation.

As of December 31, 2025, the carrying amount of inventories was \$948,353 thousand.

## 6. Details of Significant Accounts

### (1) Cash and cash equivalents

|                             | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|-----------------------------|--------------------------|--------------------------|
| Cash on hand and petty cash | \$ 1,300                 | \$ 1,384                 |
| Demand deposits             | 321,456                  | 394,674                  |
| Foreign currency deposit    | 20,594                   | 37,478                   |
| Checking accounts           | 112                      | 314                      |
|                             | <u>\$ 343,462</u>        | <u>\$ 433,850</u>        |

A. The Group transacts with a variety of financial institutions all with high credit quality to disperse credit risk, so it expects that the probability of counterparty default is remote.

B. The Group has no cash and cash equivalents pledged to others.

### (2) Financial assets at amortised cost

| <u>Items</u>                                         | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|------------------------------------------------------|--------------------------|--------------------------|
| Current items:                                       |                          |                          |
| Time deposits (with maturity date over three months) | <u>\$ 283,930</u>        | <u>\$ 237,599</u>        |
| Non-current items:                                   |                          |                          |
| Corporate bonds                                      | <u>\$ 9,960</u>          | <u>\$ -</u>              |

A. Amounts recognised in profit or loss in relation to financial assets at amortised cost are listed below:

|                 | <u>Year ended December 31</u> |                 |
|-----------------|-------------------------------|-----------------|
|                 | <u>2025</u>                   | <u>2024</u>     |
| Interest income | <u>\$ 5,277</u>               | <u>\$ 6,395</u> |

B. The Group has assessed that these financial assets are held-to-maturity to collect contractual cash flows, which consist solely of payments of principal and interest on principal amount outstanding. Therefore, these investments were classified as financial assets measured at amortized cost.

C. Information relating to credit risk of financial assets at amortised cost is provided in Note 12(2). The counterparties of the Group's investments in certificates of deposit are financial institutions with high credit quality, so the Group expects that the probability of counterparty default is remote.

(3) Notes and accounts receivable

|                                            | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|--------------------------------------------|--------------------------|--------------------------|
| Notes receivable                           | \$ 390,174               | \$ 346,439               |
| Accounts receivable                        | \$ 1,199,114             | \$ 1,087,548             |
| Less: Allowance for uncollectible accounts | ( 32,967)                | ( 26,833)                |
|                                            | <u>\$ 1,166,147</u>      | <u>\$ 1,060,715</u>      |

A. The ageing analysis of accounts receivable and notes receivable that were past due but not impaired is as follows:

|                 | <u>December 31, 2025</u>   |                         | <u>December 31, 2024</u>   |                         |
|-----------------|----------------------------|-------------------------|----------------------------|-------------------------|
|                 | <u>Accounts receivable</u> | <u>Notes receivable</u> | <u>Accounts receivable</u> | <u>Notes receivable</u> |
| Not past due    | \$ 1,026,301               | \$ 390,174              | \$ 922,562                 | \$ 346,439              |
| 1 to 30 days    | 86,544                     | -                       | 90,192                     | -                       |
| 31 to 90 days   | 45,855                     | -                       | 43,102                     | -                       |
| 91 to 180 days  | 7,660                      | -                       | 8,722                      | -                       |
| 181 to 360 days | 18,104                     | -                       | 8,221                      | -                       |
| Over 361 days   | 14,650                     | -                       | 14,749                     | -                       |
|                 | <u>\$ 1,199,114</u>        | <u>\$ 390,174</u>       | <u>\$ 1,087,548</u>        | <u>\$ 346,439</u>       |

The above ageing analysis was based on past due date.

- B. As of December 31, 2025, December 31, 2024 and January 1, 2024, accounts receivable and notes receivable were all from contracts with customers. And as of January 1, 2024, the balance of receivables from contracts with customers amounted to \$1,399,585 thousand.
- C. The Group assesses some of the notes receivable (which are bank drafts) discounted to the bank meets the requirements for the exclusion of financial assets, provided that the receiver (the accepting bank) refuses to pay and the Group is liable to pay, although the credit rating of the receiver (the accepting bank) mentioned above is good, in general, the Group does not expect the accepting bank to refuse payment. The Group has posted to the bank, but it has not yet matured, the following summary information is available:

|                     | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|---------------------|--------------------------|--------------------------|
| Amount derecognized | \$ 129,102               | \$ 50,301                |

- D. As of December 31, 2025 and 2024, the Group had outstanding discounted notes receivable amounting to \$71,794 thousand, and \$42,480 thousand, respectively. The Group has a payment obligation should the drawers of the notes refuse to pay at maturity. However, in general, the Group does not expect that the drawers of the notes would refuse to pay for the notes at maturity. The liabilities arising on discounted notes receivable were presented as is provided in Note 6(9).
- E. The Group assesses that part of the notes receivable (which are bank acceptance bills) are endorsed

and transferred to other parties, which meets the requirements for delisting financial assets. However, if the acceptor (the accepting bank) refuses to pay when due, the Group has the obligation to repay. However, the aforementioned acceptor (the acceptance bank) The credit rating of the accepting bank (the accepting bank) is good and it is estimated that almost all risks and rewards have been transferred. Under normal circumstances, the Group does not expect the acceptor (the accepting bank) to refuse payment, so it is removed. As of December 31, 2025 and 2024, the Group's delisted notes receivable that have been endorsed and transferred but have not yet matured were \$6,989 thousand and \$13,384 thousand, respectively.

F. As at December 31, 2025 and 2024, without taking into account any collateral held or other credit enhancements, the maximum exposure to credit risk in respect of the amount that best represents the Group's notes and accounts receivable were \$390,174 thousand and \$346,439 thousand ; \$1,160,147 thousand and \$1,060,715 thousand, respectively.

G. The Group has no notes and accounts receivable pledged to others as collateral.

H. Information relating to credit risk is provided in Note 12(2).

#### (4) Inventories

|                  | December 31, 2025   |                                                     |                   |
|------------------|---------------------|-----------------------------------------------------|-------------------|
|                  | Cost                | Allowance for<br>obsolescence and<br>valuation loss | Book value        |
| Raw materials    | \$ 189,660          | (\$ 8,685)                                          | \$ 180,975        |
| Work in progress | 283,806             | ( 2,887)                                            | 280,919           |
| Finished goods   | 525,260             | ( 38,801)                                           | 486,459           |
|                  | <u>\$ 998,726</u>   | <u>(\$ 50,373)</u>                                  | <u>\$ 948,353</u> |
|                  | December 31, 2024   |                                                     |                   |
|                  | Cost                | Allowance for<br>obsolescence and<br>valuation loss | Book value        |
| Raw materials    | \$ 221,407          | (\$ 6,388)                                          | \$ 215,019        |
| Work in progress | 239,473             | ( 5,630)                                            | 233,843           |
| Finished goods   | 568,018             | ( 44,964)                                           | 523,054           |
|                  | <u>\$ 1,028,898</u> | <u>(\$ 56,982)</u>                                  | <u>\$ 971,916</u> |

The cost of inventories recognised as expense for the year:

|                                                                                      | Year ended December 31 |                     |
|--------------------------------------------------------------------------------------|------------------------|---------------------|
|                                                                                      | 2025                   | 2024                |
| Cost of goods sold                                                                   | \$ 2,440,280           | \$ 2,348,096        |
| Gain on reversal of market value decline and<br>obsolete and slow-moving inventories | ( 6,483)               | ( 3,935)            |
| Others                                                                               | ( 1,121)               | ( 2,111)            |
|                                                                                      | <u>\$ 2,432,676</u>    | <u>\$ 2,342,050</u> |

A. The Group reversed a previous inventory write-down because it sold certain inventories which

were previously provided with allowance for the years ended December 31, 2025 and 2024.

- B. On May 30, 2024, the Sixth Plant owned by the Group absorbed some fire damage, and a portion of the inventory in the plant was damaged. The Group has conducted a review and derecognized the inventory which were damaged by the fire amounting to \$179 thousand. The related losses and actual insurance claims income are presented in net amount and are shown as losses under other gains and losses.

(5) Investments accounted for using equity method

The carrying amount of the Group's interests in all individually immaterial associates and the Group's share of the operating results are summarized below:

|                                                    | December 31, 2025 | December 31, 2024 | Shareholding ratio |
|----------------------------------------------------|-------------------|-------------------|--------------------|
| KISH NAK OIL SEAL MFG.CO.,LTD. ("KISH NAK")        | \$ -              | \$ -              | 49%                |
| NAK TOTAL SEALING SOLUTIONS PTY LTD. ("NAK TOTAL") | 15,021            | 13,993            | 49%                |
| BUSINESS FRIEND LIMITED ("BUSINESS FRIEND")        | 892               | 1,000             | 33.34%             |
| NAK INTERNATIONAL LTD. ("NAK INTERNATIONAL")       | 35,148            | 26,962            | 33.33%             |
|                                                    | <u>\$ 51,061</u>  | <u>\$ 41,955</u>  |                    |

- A. Share of profit of associates and joint ventures accounted for using equity method are as follows:

|                                                                             | Year ended December 31 |                  |
|-----------------------------------------------------------------------------|------------------------|------------------|
|                                                                             | 2025                   | 2024             |
| Share of profit/(loss) of associates and accounted for under equity method: |                        |                  |
| KISH NAK OIL SEAL MFG.CO.,LTD.                                              | \$ -                   | \$ 2,668         |
| NAK TOTAL SEALING SOLUTIONS PTY LTD.                                        | 2,129                  | 4,701            |
| BUSINESS FRIEND LIMITED                                                     | ( 67)                  | ( 9)             |
| NAK INTERNATIONAL LTD. ("NAK INTERNATIONAL")                                | 6,372                  | 6,935            |
|                                                                             | 8,434                  | 14,295           |
| Other comprehensive income (loss), net of tax                               | 2,215                  | ( 412)           |
| Total comprehensive income                                                  | <u>\$ 10,649</u>       | <u>\$ 13,883</u> |

- B. Long-term equity investments accounted for using equity method for the years ended December 31, 2025 and 2024 were based on each investee's audited financial statements.

(6) Property, plant and equipment

| Year ended December 31, 2025                                 |                      |                  |                    |             |                                |                     |
|--------------------------------------------------------------|----------------------|------------------|--------------------|-------------|--------------------------------|---------------------|
|                                                              | Beginning<br>balance | Additions        | Decreases          | Transfers   | Net<br>exchange<br>differences | Ending<br>balance   |
| Cost                                                         |                      |                  |                    |             |                                |                     |
| Land                                                         | \$ 615,387           | \$ -             | \$ -               | \$ -        | \$ 133                         | \$ 615,520          |
| Land improvements                                            | 10,047               | -                | -                  | -           | -                              | 10,047              |
| Buildings and structures                                     | 1,051,379            | 20,993           | ( 16,375)          | 4,489       | 606                            | 1,061,092           |
| Machinery and equipment                                      | 1,321,261            | 119,977          | ( 15,746)          | 18,278      | 2,917                          | 1,446,687           |
| Transportation equipment                                     | 38,428               | 1,562            | ( 174)             | -           | 103                            | 39,919              |
| Office equipment                                             | 94,169               | 25,191           | ( 5,376)           | 1,096       | 284                            | 115,364             |
| Other equipment                                              | 644,670              | 52,769           | ( 27,626)          | 6,003       | 82                             | 675,898             |
| Unfinished construction<br>and equipment under<br>acceptance | 37,479               | 123,664          | -                  | ( 29,866)   | 30                             | 131,307             |
|                                                              | <u>\$ 3,812,820</u>  | <u>\$344,156</u> | <u>(\$ 65,297)</u> | <u>\$ -</u> | <u>\$ 4,155</u>                | <u>4,095,834</u>    |
| Accumulated depreciation<br>and impairment                   |                      |                  |                    |             |                                |                     |
| Land improvements                                            | \$ 7,457             | \$ 401           | \$ -               | \$ -        | \$ -                           | \$ 7,858            |
| Buildings and structures                                     | 477,437              | 34,243           | ( 13,483)          | -           | 757                            | 498,954             |
| Machinery and equipment                                      | 851,695              | 81,456           | ( 14,216)          | -           | 1,091                          | 920,026             |
| Transportation equipment                                     | 33,085               | 2,054            | ( 150)             | -           | 21                             | 35,010              |
| Office equipment                                             | 79,917               | 15,004           | ( 5,334)           | -           | 230                            | 89,817              |
| Other equipment                                              | 447,286              | 45,428           | ( 26,222)          | -           | ( 200)                         | 466,292             |
|                                                              | <u>\$ 1,896,877</u>  | <u>\$178,586</u> | <u>(\$ 59,405)</u> | <u>\$ -</u> | <u>\$ 1,899</u>                | <u>\$ 2,017,957</u> |
| Book value                                                   | <u>\$ 1,915,943</u>  |                  |                    |             |                                | <u>\$ 2,077,877</u> |

Year ended December 31, 2024

|                                                              | Beginning<br>balance | Additions        | Decreases          | Transfers   | Net<br>exchange<br>differences | Ending<br>balance   |
|--------------------------------------------------------------|----------------------|------------------|--------------------|-------------|--------------------------------|---------------------|
| Cost                                                         |                      |                  |                    |             |                                |                     |
| Land                                                         | \$ 615,184           | \$ -             | \$ -               | \$ -        | \$ 203                         | \$ 615,387          |
| Land improvements                                            | 10,047               | -                | -                  | -           | -                              | 10,047              |
| Buildings and structures                                     | 1,026,004            | 9,662            | ( 704)             | 3,065       | 13,352                         | 1,051,379           |
| Machinery and equipment                                      | 1,209,420            | 144,493          | ( 68,322)          | 20,615      | 15,055                         | 1,321,261           |
| Transportation equipment                                     | 37,043               | 909              | ( 170)             | 284         | 362                            | 38,428              |
| Office equipment                                             | 86,132               | 8,046            | ( 2,890)           | 2,400       | 481                            | 94,169              |
| Other equipment                                              | 623,782              | 44,729           | ( 27,354)          | 1,855       | 1,658                          | 644,670             |
| Unfinished construction<br>and equipment under<br>acceptance | 32,180               | 33,079           | -                  | ( 28,219)   | 439                            | 37,479              |
|                                                              | <u>\$ 3,639,792</u>  | <u>\$240,918</u> | <u>(\$ 99,440)</u> | <u>\$ -</u> | <u>\$ 31,550</u>               | <u>3,812,820</u>    |
| Accumulated depreciation<br>and impairment                   |                      |                  |                    |             |                                |                     |
| Land improvements                                            | \$ 7,056             | \$ 401           | \$ -               | \$ -        | \$ -                           | \$ 7,457            |
| Buildings and structures                                     | 439,676              | 34,071           | ( 649)             | -           | 4,339                          | 477,437             |
| Machinery and equipment                                      | 830,182              | 74,448           | ( 61,884)          | -           | 8,949                          | 851,695             |
| Transportation equipment                                     | 30,030               | 2,901            | ( 170)             | -           | 324                            | 33,085              |
| Office equipment                                             | 72,187               | 10,179           | ( 2,860)           | -           | 411                            | 79,917              |
| Other equipment                                              | 417,608              | 45,385           | ( 16,644)          | -           | 937                            | 447,286             |
|                                                              | <u>\$ 1,796,739</u>  | <u>\$167,385</u> | <u>(\$ 82,207)</u> | <u>\$ -</u> | <u>\$ 14,960</u>               | <u>\$ 1,896,877</u> |
| Book value                                                   | <u>\$ 1,843,053</u>  |                  |                    |             |                                | <u>\$ 1,915,943</u> |

- A. Amount of borrowing costs capitalised as part of property, plant and equipment and the range of the interest rates for such capitalisation are as follows: None.
- B. Information about the property, plant and equipment that were pledged to others as collaterals is provided in Note 8.
- C. The aforementioned property, plant and equipment are all for own use.
- D. On May 30, 2024, the Sixth Plant owned by the Group absorbed some fire damage, and a portion of the equipment in the plant was damaged. The Group has conducted a review and derecognized the buildings and equipment which were damaged by the fire amounting to \$13,026 thousand. The related losses and actual insurance claims income are presented in net amount and are shown as losses under other gains and losses.

(7) Lease transactions — lessee

- A. The Group leases various assets including land, buildings and business vehicles. Rental contracts are typically made for periods of 1 to 50 year(s). Land has the rights of possession, use and income according to the agreement and the use of land shall not be changed arbitrarily. Other lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreements do not impose covenants, but leased assets may not be used as security for borrowing purposes.
- B. The lease period of some transportation equipment leased by the Group does not exceed 12 months, and the underlying assets leased with low value are photocopiers and AED equipment.

- C. The carrying amount of right-of-use assets and the depreciation charge are as follows:

|                                                | December 31, 2025      | December 31, 2024   |
|------------------------------------------------|------------------------|---------------------|
|                                                | Carrying amount        | Carrying amount     |
| Land-use right                                 | \$ 47,502              | \$ 48,827           |
| Buildings                                      | 1,569                  | 391                 |
| Transportation equipment<br>(business vehicle) | 402                    | 757                 |
|                                                | <u>\$ 49,473</u>       | <u>\$ 49,975</u>    |
|                                                | Year ended December 31 |                     |
|                                                | 2025                   | 2024                |
|                                                | Depreciation charge    | Depreciation charge |
| Land-use right                                 | \$ 1,308               | \$ 1,346            |
| Buildings                                      | 1,522                  | 2,114               |
| Transportation equipment (business vehicle)    | 360                    | 389                 |
|                                                | <u>\$ 3,190</u>        | <u>\$ 3,849</u>     |

- D. For the years ended December 31, 2025 and 2024, the additions to right-of-use assets amounted to \$\_\_\_ thousand and \$0 thousand, respectively.
- E. The information on profit and loss accounts relating to lease contracts is as follows:

|                                       | Year ended December 31 |                 |
|---------------------------------------|------------------------|-----------------|
| Items affecting profit or loss        | 2025                   | 2024            |
| Interest expense on lease liabilities | \$ 71                  | \$ 92           |
| Expense on short-term lease contracts | 392                    | 674             |
| Expense on variable lease payments    | 199                    | 220             |
| Expense on leases of low-value assets | 62                     | 31              |
|                                       | <u>\$ 724</u>          | <u>\$ 1,017</u> |

- F. For the years ended December 31, 2025 and 2024, the Group's total cash outflow for leases were \$2,893 thousand and \$3,302 thousand, respectively.

(8) Other payables

|                                                             | December 31, 2025 | December 31, 2024 |
|-------------------------------------------------------------|-------------------|-------------------|
| Wages and bonus payable                                     | \$ 166,392        | \$ 163,638        |
| Discounted notes receivable liability                       | 71,794            | 42,480            |
| Processing fees payable                                     | 58,993            | 47,853            |
| Employees' compensation and directors' remuneration payable | 52,513            | 57,569            |
| Payable on machinery and equipment                          | 48,486            | 37,913            |
| Consumables expenses payable                                | 32,728            | 28,320            |
| Utility payable                                             | 8,513             | 7,356             |
| Repair and maintenance payable                              | 6,519             | 3,502             |
| Insurance payable                                           | 4,944             | 4,894             |
| Other accrued expenses                                      | 50,271            | 57,115            |
|                                                             | <u>\$ 501,153</u> | <u>\$ 450,640</u> |

(9) Long-term borrowings

| Type of borrowings    | Borrowing period and repayment term | Collateral          | December 31, 2025 |
|-----------------------|-------------------------------------|---------------------|-------------------|
| Secured borrowings    | 2030.10.20                          | Land and structures | \$ 56,600         |
| Less: Current portion |                                     |                     | ( 11,320)         |
|                       |                                     |                     | <u>\$ 45,280</u>  |
| Interest rate range   |                                     |                     | <u>2.22%</u>      |

| Type of borrowings    | Borrowing period and repayment term | Collateral          | December 31, 2024 |
|-----------------------|-------------------------------------|---------------------|-------------------|
| Secured borrowings    | 2030.10.20                          | Land and structures | \$ 67,920         |
| Less: Current portion |                                     |                     | ( 11,320)         |
|                       |                                     |                     | <u>\$ 56,600</u>  |
| Interest rate range   |                                     |                     | <u>2.22%</u>      |

For information on guarantees provided for land and buildings, please refer to Note 8.

(10) Pensions

A (a) The Company has a defined benefit pension plan in accordance with the Labor Standards Act, covering all regular employees' service years prior to the enforcement of the Labor Pension Act on July 1, 2005 and service years thereafter of employees who chose to continue to be subject to the pension mechanism under the Labor Standards Act. Under the defined benefit pension plan, two units are accrued for each year of service for the first 15 years and one unit for each additional year thereafter, subject to a maximum of 45 units. Pension benefits are based on the number of units accrued and the average monthly salaries and wages of the last 6 months prior to retirement. The Company contributes monthly an amount equal to 6% of

the employees' monthly salaries and wages to the retirement fund deposited with Bank of Taiwan, the trustee, under the name of the independent retirement fund committee. Also, the Company would assess the balance in the aforementioned labor pension reserve account by the end of December 31, every year. If the account balance is insufficient to pay the pension calculated by the aforementioned method to the employees expected to qualify for retirement in the following year, the Company will make contributions for the deficit by next March.

(b) The amounts recognised in the balance sheet are as follows:

|                                              | December 31, 2025 | December 31, 2024 |
|----------------------------------------------|-------------------|-------------------|
| Present value of defined benefit obligations | (\$ 121,827)      | (\$ 126,025)      |
| Fair value of plan assets                    | 127,690           | 125,839           |
| Net defined benefit assets (liability)       | <u>\$ 5,863</u>   | <u>(\$ 186)</u>   |

(c) Movements in net defined benefit liabilities are as follows:

|                                                                                  | 2025                                         |                           |                            |
|----------------------------------------------------------------------------------|----------------------------------------------|---------------------------|----------------------------|
|                                                                                  | Present value of defined benefit obligations | Fair value of plan assets | Net defined benefit assets |
| At January 1                                                                     | (\$ 126,025)                                 | \$ 125,839                | (\$ 186)                   |
| Current service cost                                                             | ( 252)                                       | -                         | ( 252)                     |
| Interest (expense) income                                                        | ( 2,047)                                     | 2,091                     | 44                         |
| Past service cost                                                                | ( 6,112)                                     | ( 225)                    | ( 6,337)                   |
| Settlement gain (loss)                                                           | 3,550                                        | ( 4,465)                  | ( 915)                     |
|                                                                                  | <u>( 130,886)</u>                            | <u>123,240</u>            | <u>( 7,646)</u>            |
| Remeasurements:                                                                  |                                              |                           |                            |
| Change in demographic assumptions                                                | ( 2,793)                                     | -                         | ( 2,793)                   |
| Return on plan assets (excluding amounts included in interest income or expense) | -                                            | 8,659                     | 8,659                      |
| Experience adjustments                                                           | 122                                          | -                         | 122                        |
|                                                                                  | <u>( 2,671)</u>                              | <u>8,659</u>              | <u>5,988</u>               |
| Pension fund contribution                                                        | 6,112                                        | 1,409                     | 7,521                      |
| Paid pension                                                                     | 5,618                                        | ( 5,618)                  | -                          |
| At December 31                                                                   | <u>(\$ 121,827)</u>                          | <u>\$ 127,690</u>         | <u>\$ 5,863</u>            |

|                                                                                        | 2024                                               |                                 |                               |
|----------------------------------------------------------------------------------------|----------------------------------------------------|---------------------------------|-------------------------------|
|                                                                                        | Present value of<br>defined benefit<br>obligations | Fair value of<br>plan<br>assets | Net defined<br>benefit assets |
| At January 1                                                                           | (\$ 142,058)                                       | \$ 113,734                      | (\$ 28,324)                   |
| Current service cost                                                                   | ( 396)                                             | -                               | ( 396)                        |
| Interest (expense) income                                                              | ( 1,674)                                           | 1,370                           | ( 304)                        |
| Past service cost                                                                      | -                                                  | -                               | -                             |
|                                                                                        | <u>( 144,128)</u>                                  | <u>115,104</u>                  | <u>( 29,024)</u>              |
| Remeasurements:                                                                        |                                                    |                                 |                               |
| Change in demographic<br>assumptions                                                   | 4,675                                              | -                               | 4,675                         |
| Return on plan assets (excluding<br>amounts included in interest<br>income or expense) | -                                                  | 10,127                          | 10,127                        |
| Experience adjustments                                                                 | 9,940                                              | -                               | 9,940                         |
|                                                                                        | <u>14,615</u>                                      | <u>10,127</u>                   | <u>24,742</u>                 |
| Pension fund contribution                                                              | -                                                  | 4,096                           | 4,096                         |
| Paid pension                                                                           | 3,488                                              | ( 3,488)                        | -                             |
| At December 31                                                                         | <u>(\$ 126,025)</u>                                | <u>\$ 125,839</u>               | <u>(\$ 186)</u>               |

- (d) The Bank of Taiwan was commissioned to manage the Fund of the Company's defined benefit pension plan in accordance with the Fund's annual investment and utilisation plan and the "Regulations for Revenues, Expenditures, Safeguard and Utilisation of the Labor Retirement Fund" (Article 6: The scope of utilisation for the Fund includes deposit in domestic or foreign financial institutions, investment in domestic or foreign listed, over-the-counter, or private placement equity securities, investment in domestic or foreign real estate securitisation products, etc.). With regard to the utilisation of the Fund, its minimum earnings in the annual distributions on the final financial statements shall be no less than the earnings attainable from the amounts accrued from two-year time deposits with the interest rates offered by local banks. If the earnings is less than aforementioned rates, government shall make payment for the deficit after being authorised by the Regulator. The Company has no right to participate in managing and operating that fund and hence the Company is unable to disclose the classification of plan assets fair value in accordance with IAS 19 paragraph 142. The composition of fair value of plan assets as of December 31, 2025 and 2024 is given in the Annual Labor Retirement Fund Utilisation Report announced by the government.

(e) The principal actuarial assumptions used were as follows:

|                         | Year ended December 31 |       |
|-------------------------|------------------------|-------|
|                         | 2025                   | 2024  |
| Discount rate           | 1.35%                  | 1.65% |
| Future salary increases | 2.00%                  | 2.00% |

Assumptions regarding future mortality experience for the years ended December 31, 2025 and 2024 are set based on the 6th Taiwan Standard Ordinary Experience Mortality Table.

(f) Because the main actuarial assumption changed, the present value of defined benefit obligation is affected. The analysis was as follows:

|                                                       | Discount rate  |                | Future salary increases |                |
|-------------------------------------------------------|----------------|----------------|-------------------------|----------------|
|                                                       | Increase 0.25% | Decrease 0.25% | Increase 0.25%          | Decrease 0.25% |
| December 31, 2025                                     |                |                |                         |                |
| Effect on present value of defined benefit obligation | (\$ 2,271)     | \$ 2,339       | \$ 2,318                | (\$ 2,262)     |
| December 31, 2024                                     |                |                |                         |                |
| Effect on present value of defined benefit obligation | (\$ 2,490)     | \$ 2,566       | \$ 2,551                | (\$ 2,488)     |

The sensitivity analysis above is based on one assumption which changed while the other conditions remain unchanged. In practice, more than one assumption may change all at once. The method of analysing sensitivity and the method of calculating net pension liability in the balance sheet are the same.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the previous period

(g) Expected contributions to the defined benefit pension plans of the Company for the year ending December 31, 2026 amount to \$5,477 thousand.

(h) As of December 31, 2025, the weighted average duration of the retirement plan is 7 years. The analysis of timing of the future pension payment was as follows:

|               |                   |
|---------------|-------------------|
| Within 1 year | \$ 8,111          |
| 1-2 year(s)   | 18,110            |
| 2-5 years     | 18,286            |
| Over 5 years  | 90,473            |
|               | <u>\$ 134,980</u> |

B. (a) Effective July 1, 2005, the Company has established a defined contribution pension plan (the “New Plan”) under the Labor Pension Act (the “Act”), covering all regular employees with R.O.C. nationality. Under the New Plan, the Company contribute monthly an amount based on 6% of the employees’ monthly salaries and wages to the employees’ individual pension

accounts at the Bureau of Labor Insurance. The benefits accrued are paid monthly or in lump sum upon termination of employment.

- (b) The Company's mainland China subsidiaries, KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. and Guangzhou Mt. Port Automotive Technology Limited Company, have a defined contribution plan. Monthly contributions to an independent fund administered by the government in accordance with the pension regulations in the People's Republic of China (PRC) are based on certain percentage of the contribution base for payments which is announced by the local government. Other than the monthly contributions, the Group has no further obligations. The contribution percentage for the years ended December 31, 2025 and 2024, was as follows:

|                                                          | Year ended December 31 |      |
|----------------------------------------------------------|------------------------|------|
|                                                          | 2025                   | 2024 |
| KUNSHAN MAOSHUN SEALING<br>PRODUCTS INDUSTRIAL CO., LTD. | 16%                    | 16%  |

- (c) The pension costs under defined contribution pension plans of the Company for the years ended December 31, 2025 and 2024 were \$26,922 thousand and \$31,503 thousand, respectively.

(11) Share capital

As of December 31, 2025, the Company's authorised capital was \$1,000,000 thousand, and the paid-in capital was \$831,613 thousand with a par value of \$10 per share. All proceeds from shares issued have been collected.

(12) Capital surplus

Pursuant to the R.O.C. Company Act, capital surplus arising from paid-in capital in excess of par value on issuance of common stocks and donations can be used to cover accumulated deficit or to issue new stocks or cash to shareholders in proportion to their share ownership, provided that the Company has no accumulated deficit. Further, the R.O.C. Securities and Exchange Act requires that the amount of capital surplus to be capitalised mentioned above should not exceed 10% of the paid-in capital each year. Capital surplus should not be used to cover accumulated deficit unless the legal reserve is insufficient.

(13) Retained earnings

- A. Under the Company's Articles of Incorporation, the current year's earnings, if any, shall first be used to pay all taxes and offset prior years' operating losses and then 10% of the remaining amount shall be set aside as legal reserve. The remainder, if any, to be retained or to be appropriated shall be proposed by the Board of Directors and resolved by the stockholders.
- B. The Company's dividend policy was summarised below: for the appropriation of earnings as proposed by the Board of Directors, the shareholders' total dividends should be more than 50% of accumulated distributable earnings, and the cash dividends should be more than 20% of the shareholders' total dividends. However, the appropriation ratio of retained earnings and the

shareholders' dividends ratio could be adjusted by the resolution of the shareholders based on the actual profit and capital conditions of current year.

- C. Except for covering accumulated deficit or issuing new stocks or cash to shareholders in proportion to their share ownership, the legal reserve shall not be used for any other purpose. The use of legal reserve for the issuance of stocks or cash to shareholders in proportion to their share ownership is permitted, provided that the distribution of the reserve is limited to the portion in excess of 25% of the Company's paid-in capital.
- D. According to Jin-Guan-Zheng-Fa-Zi Letter No.1010012865, dated April 6, 2012, the net deduction of other shareholders' equity in the account that occurs in the current year, the same amount of special surplus reserve set aside from the current profit and loss as the undistributed earnings of the previous period shall not be distributed; however, the Company has set aside a special surplus reserve when applying IFRS for the first time. As for the surplus reserve, the difference between the amount already set aside and the net deduction of other equity items should be set aside as a special surplus reserve.
- E. (a) In accordance with the regulations, the Company shall set aside special reserve from the debit balance on other equity items at the balance sheet date before distributing earnings. When debit balance on other equity items is reversed subsequently, the reversed amount could be included in the distributable earnings.
- (b) The amount previously set aside by the Company as special reserve on initial application of IFRSs in accordance with Jin-Guan-Zheng-Fa-Zi Letter No. 1010012865, dated April 6, 2012, shall be the same as the amount reclassified from accumulated translation adjustment under shareholders' equity to retained earnings for the exemptions elected by the Company. The special reserve increased as a result of retained earnings arising from the conversion adoption of IFRS by \$6,326 thousand.
- F. The dividend distributions for the years 2024 and 2023, which was approved at the shareholders' meeting on June 13, 2025 and June 20, 2024, respectively, are as follows:

|                                             | Year ended December 31 |                                     |           |                                     |
|---------------------------------------------|------------------------|-------------------------------------|-----------|-------------------------------------|
|                                             | 2024                   |                                     | 2023      |                                     |
|                                             | Amount                 | Dividends per share<br>(in dollars) | Amount    | Dividends per share<br>(in dollars) |
| Legal reserve                               | \$ 74,061              |                                     | \$ 99,018 |                                     |
| (Reversal of) provision for special reserve | ( 56,245)              |                                     | 30,884    |                                     |
| Cash dividends                              | 682,129                | \$ 7.0                              | 582,129   | \$ 7.0                              |

- G. The appropriation of 2024 earnings as proposed and approved by the Board of Directors in March 13, 2025 are as follows:

|                                             | <u>Year ended December 31</u> |                            |
|---------------------------------------------|-------------------------------|----------------------------|
|                                             | <u>2025</u>                   |                            |
|                                             | <u>Amount</u>                 | <u>Dividends per share</u> |
|                                             |                               | <u>(in dollars)</u>        |
| Legal reserve                               | \$ 68,293                     |                            |
| (Reversal of) provision for special reserve | ( 9,526)                      |                            |
| Cash dividends                              | 582,129                       | \$ 7.0                     |

The aforementioned distribution of 2025 would be effective after the resolution of the shareholders.

H. Please refer to Note 6(18) for information regarding employees' compensation that includes remuneration allocated to rank - and - file employees and directors' remuneration.

(14) Other equity items

|                                   | <u>Year ended December 31, 2025</u> |              |
|-----------------------------------|-------------------------------------|--------------|
|                                   | <u>Foreign currency translation</u> | <u>Total</u> |
| At January 1                      | (\$ 141,419)                        | (\$ 141,419) |
| Currency translation differences: |                                     |              |
| - Group                           | 9,138                               | 9,138        |
| - Taxes                           | ( 1,828)                            | ( 1,828)     |
| - Associates                      | 2,769                               | 2,769        |
| - Taxes                           | ( 553)                              | ( 553)       |
| At December 31                    | (\$ 131,893)                        | (\$ 131,893) |

  

|                                   | <u>Year ended December 31, 2024</u> |              |
|-----------------------------------|-------------------------------------|--------------|
|                                   | <u>Foreign currency translation</u> | <u>Total</u> |
| At January 1                      | (\$ 197,664)                        | (\$ 197,664) |
| Currency translation differences: |                                     |              |
| - Group                           | 70,821                              | 70,821       |
| - Taxes                           | ( 14,164)                           | ( 14,164)    |
| - Associates                      | ( 515)                              | ( 515)       |
| - Taxes                           | 103                                 | 103          |
| At December 31                    | (\$ 141,419)                        | (\$ 141,419) |

(15) Operating revenue

|                                       | <u>Year ended December 31</u> |              |
|---------------------------------------|-------------------------------|--------------|
|                                       | <u>2025</u>                   | <u>2024</u>  |
| Revenue from contracts with customers | \$ 3,990,745                  | \$ 3,923,456 |

## A. Disaggregation of revenue from contracts with customers

The Group derives revenue from the transfer of goods at a point in time in the following major product lines:

| Year ended December 31, 2025                     |                     |                     |                  |                   |                     |                  |                   |                     |                   |                  |                     |                 |                     |
|--------------------------------------------------|---------------------|---------------------|------------------|-------------------|---------------------|------------------|-------------------|---------------------|-------------------|------------------|---------------------|-----------------|---------------------|
|                                                  | Asia                |                     |                  | America           |                     |                  | Europe            |                     |                   | Others           |                     |                 | Total               |
|                                                  | Oil seal            | Complete rubber mix | Others           | Oil seal          | Complete rubber mix | Others           | Oil seal          | Complete rubber mix | Others            | Oil seal         | Complete rubber mix | Others          |                     |
| Revenue from contracts with customers            | \$ 2,464,763        | \$ 233,623          | \$ 87,567        | \$ 491,278        | \$ -                | \$ 43,128        | \$ 822,095        | \$ -                | \$ 100,454        | \$ 29,273        | \$ -                | \$ 3,272        | \$ 4,275,453        |
| Inter-segment revenue                            | ( 78,145)           | ( 206,563)          | -                | -                 | -                   | -                | -                 | -                   | -                 | -                | -                   | -               | ( 287,408)          |
| Revenue from external customers                  | <u>\$ 2,386,618</u> | <u>\$ 27,060</u>    | <u>\$ 87,567</u> | <u>\$ 491,278</u> | <u>\$ -</u>         | <u>\$ 43,128</u> | <u>\$ 822,095</u> | <u>\$ -</u>         | <u>\$ 100,454</u> | <u>\$ 29,273</u> | <u>\$ -</u>         | <u>\$ 3,272</u> | <u>\$ 3,990,745</u> |
| Timing of revenue recognition at a point in time | <u>\$ 2,386,618</u> | <u>\$ 27,060</u>    | <u>\$ 87,567</u> | <u>\$ 491,278</u> | <u>\$ -</u>         | <u>\$ 43,128</u> | <u>\$ 822,095</u> | <u>\$ -</u>         | <u>\$ 100,454</u> | <u>\$ 29,273</u> | <u>\$ -</u>         | <u>\$ 3,272</u> | <u>\$ 3,990,745</u> |

  

| Year ended December 31, 2024                     |                     |                     |                  |                   |                     |                  |                   |                     |                  |                  |                     |                 |                     |
|--------------------------------------------------|---------------------|---------------------|------------------|-------------------|---------------------|------------------|-------------------|---------------------|------------------|------------------|---------------------|-----------------|---------------------|
|                                                  | Asia                |                     |                  | America           |                     |                  | Europe            |                     |                  | Others           |                     |                 | Total               |
|                                                  | Oil seal            | Complete rubber mix | Others           | Oil seal          | Complete rubber mix | Others           | Oil seal          | Complete rubber mix | Others           | Oil seal         | Complete rubber mix | Others          |                     |
| Revenue from contracts with customers            | \$ 2,341,647        | \$ 343,754          | \$ 95,162        | \$ 519,816        | \$ -                | \$ 38,640        | \$ 803,158        | \$ -                | \$ 95,233        | \$ 29,129        | \$ -                | \$ 4,573        | \$ 4,271,112        |
| Inter-segment revenue                            | ( 97,241)           | ( 250,415)          | -                | -                 | -                   | -                | -                 | -                   | -                | -                | -                   | -               | ( 347,656)          |
| Revenue from external customers                  | <u>\$ 2,244,406</u> | <u>\$ 93,339</u>    | <u>\$ 95,162</u> | <u>\$ 519,816</u> | <u>\$ -</u>         | <u>\$ 38,640</u> | <u>\$ 803,158</u> | <u>\$ -</u>         | <u>\$ 95,233</u> | <u>\$ 29,129</u> | <u>\$ -</u>         | <u>\$ 4,573</u> | <u>\$ 3,923,456</u> |
| Timing of revenue recognition at a point in time | <u>\$ 2,244,406</u> | <u>\$ 93,339</u>    | <u>\$ 95,162</u> | <u>\$ 519,816</u> | <u>\$ -</u>         | <u>\$ 38,640</u> | <u>\$ 803,158</u> | <u>\$ -</u>         | <u>\$ 95,233</u> | <u>\$ 29,129</u> | <u>\$ -</u>         | <u>\$ 4,573</u> | <u>\$ 3,923,456</u> |

B. Contract liabilities (shown as other current liabilities)

The Group has recognised the following revenue-related contract liabilities:

|                                                 | <u>December 31, 2025</u> | <u>December 31, 2024</u> | <u>January 1, 2024</u> |
|-------------------------------------------------|--------------------------|--------------------------|------------------------|
| Contract liabilities:                           |                          |                          |                        |
| Contract liabilities-<br>advance sales receipts | <u>\$ 14,103</u>         | <u>\$ 6,112</u>          | <u>\$ 10,025</u>       |

Revenue recognised that was included in the contract liability balance at the beginning of the period:

|                                                                                                             | <u>Year ended December 31</u> |                 |
|-------------------------------------------------------------------------------------------------------------|-------------------------------|-----------------|
|                                                                                                             | <u>2025</u>                   | <u>2024</u>     |
| Revenue recognised that was included in the<br>contract liability balance at the beginning of<br>the period | <u>\$ 4,409</u>               | <u>\$ 8,585</u> |

(16) Other gains and losses

|                                                         | <u>Year ended December 31</u> |                  |
|---------------------------------------------------------|-------------------------------|------------------|
|                                                         | <u>2025</u>                   | <u>2024</u>      |
| Foreign exchange gains, net                             | \$ 8,444                      | \$ 30,295        |
| Disaster losses                                         | -                             | ( 5,210)         |
| Losses on disposals of property,<br>plant and equipment | ( 5,644)                      | ( 1,982)         |
| Other losses                                            | ( 2,757)                      | ( 931)           |
|                                                         | <u>\$ 43</u>                  | <u>\$ 22,172</u> |

(17) Expenses by nature

|                                  | <u>Year ended December 31</u> |                   |
|----------------------------------|-------------------------------|-------------------|
|                                  | <u>2025</u>                   | <u>2024</u>       |
| Employee benefit expense         |                               |                   |
| Wages and salaries               | \$ 801,844                    | \$ 762,203        |
| Labour and health insurance fees | 73,826                        | 76,233            |
| Pension costs                    | 34,382                        | 32,203            |
| Directors' remuneration          | 5,408                         | 6,880             |
| Other employee benefit expenses  | 66,878                        | 59,634            |
|                                  | <u>\$ 982,338</u>             | <u>\$ 937,153</u> |
| Depreciation charge              | <u>\$ 181,776</u>             | <u>\$ 171,234</u> |
| Amortisations                    | <u>\$ 27,153</u>              | <u>\$ 25,308</u>  |

A. In accordance with the Articles of Incorporation of the Company, the Company shall distribute profits and ensure that the ratio shall not be lower than 3% for employees' compensation and shall not be higher than 3% for directors' remuneration, among the employee compensation amounts mentioned above, no less than 50% shall be allocated and distributed to rank - and - file employees remuneration.

- B. The accrual of employees' compensation and directors' remuneration for the years ended December 31, 2025 and 2024, were as follows:

|                         | Year ended December 31 |                  |
|-------------------------|------------------------|------------------|
|                         | 2025                   | 2024             |
| Employees' compensation | \$ 41,888              | \$ 46,041        |
| Directors' remuneration | 5,000                  | 5,000            |
|                         | <u>\$ 46,888</u>       | <u>\$ 51,041</u> |

The abovementioned amounts are shown under wages and salaries expense. For the years ended December 31, 2025 and 2024, the employees' compensation and directors' remuneration were estimated and accrued based on distributable profit of current year as of the end of reporting period:

|                               | Year ended December 31 |       |
|-------------------------------|------------------------|-------|
|                               | 2025                   | 2024  |
| Employees' compensation ratio | 4.68%                  | 4.76% |
| Directors' remuneration ratio | 0.56%                  | 0.52% |

- C. Employees' compensation and directors' remuneration for 2024 amounting to \$46,041 thousand and \$5,000 thousand, respectively, as resolved at the meeting of Board of Directors were in agreement with those amounts recognised in the 2024 financial statements.
- D. Information about employees' compensation and directors' remuneration of the Company as resolved by the Board of Directors will be posted in the "Market Observation Post System" at the website of the Taiwan Stock Exchange.

(18) Income tax

A. Income tax expense

(a) Components of income tax expense:

|                                                         | Year ended December 31 |                   |
|---------------------------------------------------------|------------------------|-------------------|
|                                                         | 2025                   | 2024              |
| Current tax:                                            |                        |                   |
| Current tax on profits for the period                   | \$ 259,789             | \$ 258,609        |
| Tax on undistributed surplus earnings                   | -                      | 9,420             |
| Prior year income tax (overestimation)<br>underestimate | ( 915)                 | 1,408             |
| Total current tax                                       | <u>258,874</u>         | <u>269,437</u>    |
| Deferred tax:                                           |                        |                   |
| Origination and reversal of temporary<br>differences    | <u>41,480</u>          | <u>47,623</u>     |
| Total deferred tax                                      | <u>41,480</u>          | <u>47,623</u>     |
| Income tax expense                                      | <u>\$ 300,354</u>      | <u>\$ 317,060</u> |

(b) The income tax (charge)/credit relating to components of other comprehensive income is as follows:

|                                         | Year ended December 31 |                  |
|-----------------------------------------|------------------------|------------------|
|                                         | 2025                   | 2024             |
| Currency translation differences        | \$ 2,381               | \$ 14,061        |
| Remeasurements of defined benefit plans | 1,198                  | 4,948            |
|                                         | <u>\$ 3,579</u>        | <u>\$ 19,009</u> |

B. Reconciliation between income tax expense and accounting profit

|                                                                  | Year ended December 31 |                   |
|------------------------------------------------------------------|------------------------|-------------------|
|                                                                  | 2025                   | 2024              |
| Tax calculated based on profit before tax and statutory tax rate | \$ 312,010             | \$ 313,402        |
| Expenses disallowed by tax regulation                            | 2,652                  | 1,817             |
| Income Exempt from Taxation According to Tax Laws                | (384)                  | (248)             |
| Prior year income tax (overstimation) underestimation            | (915)                  | 1,408             |
| Tax on undistributed earnings                                    | -                      | 9,420             |
| Others (Note1)                                                   | (13,009)               | (8,739)           |
| Income tax expense                                               | <u>\$ 300,354</u>      | <u>\$ 317,060</u> |

Note1: Others refer to the deduction of research and development expenses incurred in developing new technologies, new products and new crafts.

C. Amounts of deferred tax assets or liabilities as a result of temporary differences are as follows:

|                                                                         | 2025                |                                 |                                                   |                     |
|-------------------------------------------------------------------------|---------------------|---------------------------------|---------------------------------------------------|---------------------|
|                                                                         | January 1           | Recognised in<br>profit or loss | Recognised<br>in other<br>comprehensive<br>income | December 31         |
| Deferred tax assets:                                                    |                     |                                 |                                                   |                     |
| –Temporary differences:                                                 |                     |                                 |                                                   |                     |
| Unrealised gain on inter<br>affiliate sales                             | \$ 13,965           | (\$ 1,149)                      | \$ -                                              | \$ 12,816           |
| Allowance for inventory<br>valuation losses                             | 9,171               | (571)                           | -                                                 | 8,600               |
| Allowance for bad debts                                                 | 5,590               | 836                             | -                                                 | 6,426               |
| Unallocated amount of<br>pension expense                                | 8,193               | 1,210                           | -                                                 | 9,403               |
| Revenue from export sales                                               | 2,141               | (291)                           | -                                                 | 1,850               |
| Compensation for land<br>acquisition                                    | 2,258               | (61)                            | -                                                 | 2,197               |
| Unused employees’<br>compensated absence                                | 4,995               | 366                             | -                                                 | 5,361               |
| Cumulative translation<br>adjustment of long-term<br>equity investments | 16,663              | -                               | (2,381)                                           | 14,282              |
| Subtotal                                                                | <u>\$ 62,976</u>    | <u>\$ 340</u>                   | <u>(\$ 2,381)</u>                                 | <u>\$ 60,935</u>    |
| Deferred tax liabilities:                                               |                     |                                 |                                                   |                     |
| –Temporary differences:                                                 |                     |                                 |                                                   |                     |
| Benefits of factory<br>relocation                                       | (\$ 21,945)         | \$ 1,141                        | \$ -                                              | (\$ 20,804)         |
| Recognised investment<br>profit which is adopting<br>equity method      | ( 379,098)          | ( 41,056)                       | -                                                 | ( 420,154)          |
| Provision for land<br>increment tax                                     | ( 7,165)            | -                               | -                                                 | ( 7,165)            |
| Unrealised foreign<br>exchange profit                                   | ( 333)              | ( 1,905)                        | ( 2,238)                                          |                     |
| Remeasurement of<br>defined benefit plan                                | ( 5,424)            | -                               | ( 1,198)                                          | ( 6,622)            |
|                                                                         | <u>(\$ 413,965)</u> | <u>(\$ 41,820)</u>              | <u>(\$ 1,198)</u>                                 | <u>(\$ 456,983)</u> |
|                                                                         |                     | <u>(\$ 41,480)</u>              | <u>(\$ 3,579)</u>                                 |                     |

| 2024                                                              |                     |                                          |                    |                     |
|-------------------------------------------------------------------|---------------------|------------------------------------------|--------------------|---------------------|
|                                                                   | January 1           | Recognised in other comprehensive income |                    |                     |
|                                                                   |                     | Recognised in profit or loss             |                    | December 31         |
| Deferred tax assets:                                              |                     |                                          |                    |                     |
| –Temporary differences:                                           |                     |                                          |                    |                     |
| Unrealised gain on inter affiliate sales                          | \$ 16,235           | (\$ 2,270)                               | \$ -               | \$ 13,965           |
| Allowance for inventory valuation losses                          | 9,958               | (787)                                    | -                  | 9,171               |
| Allowance for bad debts                                           | 5,503               | 87                                       | -                  | 5,590               |
| Unallocated amount of pension expense                             | 8,872               | (679)                                    | -                  | 8,193               |
| Revenue from export sales                                         | 2,220               | (79)                                     | -                  | 2,141               |
| Compensation for land acquisition                                 | 2,234               | 24                                       | -                  | 2,258               |
| Unused employees' compensated absence                             | 4,723               | 272                                      | -                  | 4,995               |
| Unrealised foreign exchange loss                                  | 3,684               | (3,684)                                  | -                  | -                   |
| Cumulative translation adjustment of long-term equity investments | 30,724              | -                                        | (14,061)           | 16,663              |
| Subtotal                                                          | <u>\$ 84,153</u>    | <u>(\$ 7,116)</u>                        | <u>(\$ 14,061)</u> | <u>\$ 62,976</u>    |
| Deferred tax liabilities:                                         |                     |                                          |                    |                     |
| –Temporary differences:                                           |                     |                                          |                    |                     |
| Benefits of factory relocation                                    | (\$ 22,235)         | \$ 290                                   | \$ -               | (\$ 21,945)         |
| Recognised investment profit which is adopting equity method      | ( 338,634)          | ( 40,464)                                | -                  | ( 379,098)          |
| Provision for land increment tax                                  | ( 7,165)            | -                                        | -                  | ( 7,165)            |
| Unrealised foreign exchange profit                                | -                   | (333)                                    | ( 333)             |                     |
| Remeasurement of defined benefit plan                             | ( 476)              | -                                        | ( 4,948)           | ( 5,424)            |
|                                                                   | <u>(\$ 368,510)</u> | <u>(\$ 40,507)</u>                       | <u>(\$ 4,948)</u>  | <u>(\$ 413,965)</u> |
|                                                                   |                     | <u>(\$ 47,623)</u>                       | <u>(\$ 19,009)</u> |                     |

B. The table below listed the year which the Company and its domestic subsidiaries' income tax returns have been assessed and approved by the Tax Authority:

| Company name                         | Approval year |
|--------------------------------------|---------------|
| NAK SEALING TECHNOLOGIES CORPORATION | 2023          |
| Song Quan International Co., Ltd.    | 2023          |

C. Situation of applicable tax rate:

| Subsidiaries and affiliates                           | Application of income tax law                               | Applicable tax rate: |
|-------------------------------------------------------|-------------------------------------------------------------|----------------------|
| KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | Enterprise Income Tax Law of the People's Republic of China | 25%                  |
| NAK SEALING PRODUCTS (THAILAND) CO., LTD.             | Corporate Income Tax Act of Thailand                        | 20%                  |
| NAK SEALING TECHNOLOGIES INDIA PRIVATE LIMITED        | Corporate Tax Law                                           | 25%                  |
| Song Quan International Co., Ltd.                     | Profit-seeking Enterprise Income Tax                        | 20%                  |

(19) Earnings per share

|                                                                                                                              | Year ended December 31, 2025 |                                                                             |                                 |
|------------------------------------------------------------------------------------------------------------------------------|------------------------------|-----------------------------------------------------------------------------|---------------------------------|
|                                                                                                                              | Amount after tax             | Weighted average number of ordinary shares outstanding (share in thousands) | Earnings per share (in dollars) |
| <u>Basic earnings per share</u>                                                                                              |                              |                                                                             |                                 |
| Profit attributable to ordinary shareholders of the parent                                                                   | \$ 678,141                   | 83,161                                                                      | \$ 8.15                         |
| <u>Diluted earnings per share</u>                                                                                            |                              |                                                                             |                                 |
| Profit attributable to ordinary shareholders of the parent                                                                   | 678,141                      | 83,161                                                                      |                                 |
| Assumed conversion of all dilutive potential ordinary shares                                                                 |                              |                                                                             |                                 |
| Employees' compensation                                                                                                      | -                            | 497                                                                         |                                 |
| Profit attributable to ordinary shareholders of the parent plus assumed conversion of all dilutive potential ordinary shares | \$ 678,141                   | 83,658                                                                      | \$ 8.11                         |

|                                                                                                                                          | Year ended December 31, 2024 |                                                                                      |                                       |
|------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|--------------------------------------------------------------------------------------|---------------------------------------|
|                                                                                                                                          | Amount after tax             | Weighted average<br>number of ordinary<br>shares outstanding<br>(share in thousands) | Earnings<br>per share<br>(in dollars) |
| <u>Basic earnings per share</u>                                                                                                          |                              |                                                                                      |                                       |
| Profit attributable to ordinary<br>shareholders of the parent                                                                            | \$ 720,814                   | 83,161                                                                               | \$ 8.67                               |
| <u>Diluted earnings per share</u>                                                                                                        |                              |                                                                                      |                                       |
| Profit attributable to ordinary<br>shareholders of the parent                                                                            | 720,814                      | 83,161                                                                               |                                       |
| Assumed conversion of all dilutive<br>potential ordinary shares                                                                          |                              |                                                                                      |                                       |
| Employees' compensation                                                                                                                  | -                            | 508                                                                                  |                                       |
| Profit attributable to ordinary<br>shareholders of the parent<br>plus assumed conversion<br>of all dilutive potential<br>ordinary shares | \$ 720,814                   | 83,669                                                                               | \$ 8.62                               |

When calculated the diluted earnings per share, potential ordinary shares will be included in the number of weighted-average outstanding shares if potential ordinary shares had diluted effects, based on the assumption that employees' bonus will be distributed in the form of shares.

(20) Supplemental cash flow information

Investing activities with partial cash payments:

|                                                           | Year ended December 31 |            |
|-----------------------------------------------------------|------------------------|------------|
|                                                           | 2025                   | 2024       |
| Purchase of property, plant and equipment                 | \$ 344,156             | \$ 240,918 |
| Add: Opening balance of payable on<br>equipment           | 37,913                 | 31,239     |
| Ending balance of prepayments<br>for business facilities  | 44,105                 | 42,249     |
| Less: Ending balance of payable on<br>equipment           | ( 48,486)              | ( 37,913)  |
| Opening balance of prepayments<br>for business facilities | ( 42,249)              | ( 17,928)  |
| Cash paid during the period                               | \$ 335,439             | \$ 258,565 |

(21) Changes in liabilities from financing activities

|                                                   | Long-term<br>borrowings | Lease<br>liability | Dividends<br>payable | Deposit<br>received | Liabilities from<br>financing<br>activities-gross |
|---------------------------------------------------|-------------------------|--------------------|----------------------|---------------------|---------------------------------------------------|
| January 1, 2025                                   | \$ 67,920               | \$ 1,189           | \$ -                 | \$ 600              | \$ 69,709                                         |
| Changes in cash flow from<br>financing activities | ( 11,320)               | ( 2,169)           | ( 582,129)           | -                   | ( 595,618)                                        |
| Changes in other non-cash<br>items                | -                       | 2,704              | 582,129              | -                   | 584,833                                           |
| December 31, 2025                                 | <u>\$ 56,600</u>        | <u>\$ 1,724</u>    | <u>\$ -</u>          | <u>\$ 600</u>       | <u>\$ 58,924</u>                                  |

  

|                                                   | Long-term<br>borrowings | Lease<br>liability | Dividends<br>payable | Deposit<br>received | Liabilities from<br>financing<br>activities-gross |
|---------------------------------------------------|-------------------------|--------------------|----------------------|---------------------|---------------------------------------------------|
| January 1, 2024                                   | \$ 79,240               | \$ 3,426           | \$ -                 | \$ -                | \$ 82,666                                         |
| Changes in cash flow from<br>financing activities | ( 11,320)               | ( 2,285)           | ( 582,129)           | 600                 | (\$ 595,134)                                      |
| Changes in other non-cash<br>items                | -                       | 48                 | 582,129              | -                   | \$ 582,177                                        |
| December 31, 2024                                 | <u>\$ 67,920</u>        | <u>\$ 1,189</u>    | <u>\$ -</u>          | <u>\$ 600</u>       | <u>\$ 69,709</u>                                  |

7. Related Party Transactions

(1) Names of related parties and relationship

| Names of related parties                              | Relationship with the Company                               |
|-------------------------------------------------------|-------------------------------------------------------------|
| KISH NAK OIL SEAL MFG. CO., LTD. (“KISH NAK”)         | Affiliated Companies                                        |
| NAK INTERNATIONAL LTD. (“NAK INTERNATIONAL”)          | Affiliated Companies                                        |
| NAK TOTAL SEALING SOLUTIONS PTY LTD.<br>(“NAK TOTAL”) | Affiliated Companies                                        |
| FU MAO MEI INVESTMENT CO., LTD.                       | The Company's chairman is the<br>company's represen tative. |

(2) Significant related party transactions

A. Operating revenue:

|                 | Year ended December 31 |                   |
|-----------------|------------------------|-------------------|
|                 | 2025                   | 2024              |
| Sales of goods: |                        |                   |
| - Associates    | <u>\$ 99,690</u>       | <u>\$ 150,325</u> |

Goods are sold to related parties at the same price to general customers. The collection term usually was 45~90 days after delivery, and 30~180 days after delivery for general customers.

B. Receivables from related parties:

|                                                            | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|------------------------------------------------------------|--------------------------|--------------------------|
| Accounts receivable:                                       |                          |                          |
| - Associates                                               | \$ 36,418                | \$ 35,825                |
| Less: Allowance for uncollectible accounts                 | ( 2,801)                 | ( 2,801)                 |
|                                                            | <u>\$ 33,617</u>         | <u>\$ 33,024</u>         |
| Long-term receivables (shown as other non-current assets): |                          |                          |
| - Associates                                               | \$ 28,079                | \$ 24,426                |
| Less: Allowance for uncollectible accounts                 | ( 25,377)                | ( 24,426)                |
|                                                            | <u>\$ 2,702</u>          | <u>\$ -</u>              |

- (a) The receivables from related parties arise mainly from sales. The receivables are due 45~180 days after the date of sales. The receivables are unsecured in nature and bear no interest.
- (b) For the year ended December 31, 2020, loss allowance for accounts receivable due from related parties of \$24,426 thousand was transferred into loss allowance for long-term receivables due from related parties, and past due credit loss had been provisioned in full amount for the receivables of the related party-Iran.
- (c) Interest receivables amounting to \$3,653 thousand from other receivables due from related parties were reclassified to long-term receivables due from related parties. An allowance for credit losses of \$951 thousand was recognized for overdue receivables from the related party KISH NAK.
- (d) The aforementioned past due accounts transferred to other receivables was a reclassification of accounts receivable which had exceeded the credit term. The ageing analysis is as follows:

|              |                           | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|--------------|---------------------------|--------------------------|--------------------------|
|              | <u>Aging distribution</u> | <u>Overdue aging</u>     | <u>Overdue aging</u>     |
| - Associates |                           |                          |                          |
| KISH NAK OIL | More than 360 days        | \$ 27,080                | \$ 24,426                |
| Others       | More than 360 days        | 999                      | -                        |
|              |                           | <u>\$ 28,079</u>         | <u>\$ 24,426</u>         |

C. Loans to/from related parties: Refer to Note 13(1) A. for details.

(3) Rental income (Shown as other income)

|                | December 31, 2025 | December 31, 2024 |
|----------------|-------------------|-------------------|
| Key management | \$ 23             | \$ -              |

Key management leased a building from the subsidiary, Song Quan International Co., Ltd. The lease term is from January 1, 2025 to December 31, 2025, with rent payable semi-annually.

(4) Key management compensation

|                              | Year ended December 31 |           |
|------------------------------|------------------------|-----------|
|                              | 2025                   | 2024      |
| Short-term employee benefits | \$ 36,926              | \$ 51,918 |
| Post-employment benefits     | 765                    | 851       |
| Total                        | \$ 37,691              | \$ 52,769 |

8. Pledged Assets

The Group's assets pledged as collateral are as follows:

|                               | Book value        |                   |                                     |
|-------------------------------|-------------------|-------------------|-------------------------------------|
| Pledged asset                 | December 31, 2025 | December 31, 2024 | Purpose                             |
| Property, plant and equipment | \$ 851,559        | \$ 846,843        | Long-term and short-term borrowings |

9. Significant Contingent Liabilities and Unrecognised Contract Commitments

(1) Contingencies

None.

(2) Commitments

A. Capital expenditure contracted for at the balance sheet date but not yet incurred is as follows:

|                               | December 31, 2025 | December 31, 2024 |
|-------------------------------|-------------------|-------------------|
| Property, plant and equipment | \$ 80,788         | \$ 101,092        |
| Intangible assets             | -                 | 1,600             |
|                               | \$ 80,788         | \$ 102,692        |

B. As of December 31, 2025 and 2024, the Company's total unused letters of credit for the import of raw materials and machinery equipment were \$8,674 thousand and \$4,076 thousand, respectively.

10. Significant Disaster Loss

On May 30, 2024, the Sixth Plant owned by the Group absorbed some fire damage, and a portion of the inventory in the plant was damaged. The Group has conducted a review and derecognized the equipment and inventory which were damaged by the fire amounting to \$13,026 thousand and \$179 thousand, respectively. The damaged equipment and inventory were fully covered by property insurance. The insurance company, along with an appointed third-party notary, assisted in processing the insurance compensation. The insurance company issued the final settlement for the fire damage, and in 2024, the insurance compensation income of \$7,995 thousand was recognized. The compensation was received in January 2025. The related losses and actual insurance claims income are presented in net amount and

are shown as losses under other gains and losses.

11. Significant Events after the Balance Sheet Date

The distribution of 2025 earnings was proposed and approved by the Company's Board of Directors on March 4, 2026. Please refer to Note 6(14)G for more details.

12. Others

(1) Capital management

The Group's objectives when managing capital are based on the industrial scale of the industry the Group operated in, considering industrial future growth and product development, to set appropriate market share in order to plan the corresponding capital expenditure. Accordingly, the Group calculates the needed operating capital based on the financial operation plan, considering operating profit and cash inflows arising from product competitiveness, and determines the appropriate capital structure.

(2) Financial instruments

A. Financial instruments by category

|                                                                            | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|----------------------------------------------------------------------------|--------------------------|--------------------------|
| <u>Financial assets</u>                                                    |                          |                          |
| Financial assets at<br>amortised cost                                      |                          |                          |
| Cash and cash equivalents                                                  | \$ 343,462               | \$ 433,850               |
| Financial assets at<br>amortised cost-current                              | 283,930                  | 237,599                  |
| Notes receivable                                                           | 390,174                  | 346,439                  |
| Accounts receivable<br>(including related parties)                         | 1,199,764                | 1,093,739                |
| Other receivables<br>(including related parties)                           | 20,099                   | 30,370                   |
| Guarantee deposits paid<br>(shown as other<br>non-current assets)          | 1,105                    | 1,237                    |
|                                                                            | <u>\$ 2,238,534</u>      | <u>\$ 2,143,234</u>      |
|                                                                            | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
| <u>Financial liabilities</u>                                               |                          |                          |
| Financial liabilities at<br>amortised cost                                 |                          |                          |
| Notes payable                                                              | \$ 49                    | \$ 109                   |
| Accounts payable                                                           | 177,126                  | 143,411                  |
| Other accounts payable                                                     | 501,153                  | 450,640                  |
| Long-term borrowings<br>(including current portion)                        | 56,600                   | 67,920                   |
| Guarantee deposits received<br>(shown as other<br>non-current liabilities) | 600                      | 600                      |
|                                                                            | <u>\$ 735,528</u>        | <u>\$ 662,680</u>        |
| Lease liability                                                            | <u>\$ 1,724</u>          | <u>\$ 1,189</u>          |

B. Financial risk management policies

- (a) The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.
- (b) For the risk management, the Group's treasury identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units, such as exchange rate risk, interest rate risk, credit risk, use of derivative and non-derivative financial instruments and investment of current residual capital.

C. Significant financial risks and degrees of financial risks

(a) Market risk

Exchange rate risk

- i. The Group operates internationally and is exposed to foreign exchange risk arising from the transactions of the Company and its subsidiaries used in various functional currency, primarily with respect to the USD, EUR, JPY, AUD and RMB. Foreign exchange risk arises from future commercial transactions and recognised assets and liabilities.
- ii. The Group's businesses involve some non-functional currency operations (the Company's functional currency: NTD; other certain subsidiaries' functional currency: RMB, THD and USD). The information on assets and liabilities denominated in foreign currencies whose values would be materially affected by the exchange rate fluctuations is as follows:

| December 31, 2025                       |                                              |                  |                             |
|-----------------------------------------|----------------------------------------------|------------------|-----------------------------|
|                                         | Foreign currency<br>amount<br>(In thousands) | Exchange<br>rate | Carrying<br>amount<br>(NTD) |
| (Foreign currency: functional currency) |                                              |                  |                             |
| <u>Financial assets</u>                 |                                              |                  |                             |
| <u>Monetary items</u>                   |                                              |                  |                             |
| USD:NTD                                 | \$ 13,199                                    | 31.4300          | \$ 414,845                  |
| EUR:NTD                                 | 5,365                                        | 36.9000          | 197,969                     |
| JPY:NTD                                 | 34,600                                       | 0.2010           | 6,955                       |
| AUD:NTD                                 | 467                                          | 21.0100          | 9,812                       |
| <u>Non-monetary items</u>               |                                              |                  |                             |
| USD:NTD                                 | \$ 1,147                                     | 31.4300          | \$ 36,050                   |
| AUD:NTD                                 | 715                                          | 21.0100          | 15,022                      |
| <u>Financial liabilities</u>            |                                              |                  |                             |
| <u>Monetary items</u>                   |                                              |                  |                             |
| USD:RMB                                 | \$ 1,468                                     | 6.9910           | \$ 46,139                   |

| December 31, 2024                       |                                              |                  |                             |  |
|-----------------------------------------|----------------------------------------------|------------------|-----------------------------|--|
|                                         | Foreign currency<br>amount<br>(In thousands) | Exchange<br>rate | Carrying<br>amount<br>(NTD) |  |
| (Foreign currency: functional currency) |                                              |                  |                             |  |
| <u>Financial assets</u>                 |                                              |                  |                             |  |
| <u>Monetary items</u>                   |                                              |                  |                             |  |
| USD:NTD                                 | \$ 11,579                                    | 32.7850          | \$ 379,618                  |  |
| EUR:NTD                                 | 5,076                                        | 34.1400          | 173,295                     |  |
| JPY:NTD                                 | 160,379                                      | 0.2100           | 33,680                      |  |
| AUD:NTD                                 | 501                                          | 20.3900          | 10,215                      |  |
| <u>Non-monetary items</u>               |                                              |                  |                             |  |
| USD:NTD                                 | \$ 853                                       | 32.7850          | \$ 27,962                   |  |
| AUD:NTD                                 | 686                                          | 20.3900          | 13,993                      |  |
| <u>Financial liabilities</u>            |                                              |                  |                             |  |
| <u>Monetary items</u>                   |                                              |                  |                             |  |
| USD:RMB                                 | \$ 1,341                                     | 7.3020           | \$ 43,965                   |  |

- iii. Due to various types of foreign currency, the total exchange gain (loss), including realised and unrealised, arising from significant foreign exchange variation on the monetary items held by the Group for the years ended December 31, 2025 and 2024, aggregately amounted to a gain of \$8,444 thousand and a gain of \$30,925 thousand, respectively.
- iv. Analysis of foreign currency market risk arising from significant foreign exchange variation:

| Year ended December 31, 2025               |                     |                          |                                            |  |
|--------------------------------------------|---------------------|--------------------------|--------------------------------------------|--|
| Sensitivity analysis                       |                     |                          |                                            |  |
|                                            | Degree of variation | Effect on profit or loss | Effect on other<br>comprehensive<br>income |  |
| (Foreign currency:<br>functional currency) |                     |                          |                                            |  |
| <u>Financial assets</u>                    |                     |                          |                                            |  |
| <u>Monetary items</u>                      |                     |                          |                                            |  |
| USD:NTD                                    | 2%                  | \$ 8,298                 | \$ -                                       |  |
| EUR:NTD                                    | 2%                  | 3,959                    | -                                          |  |
| JPY:NTD                                    | 2%                  | 139                      | -                                          |  |
| AUD:NTD                                    | 2%                  | 196                      | -                                          |  |
| <u>Non-monetary items</u>                  |                     |                          |                                            |  |
| USD:NTD                                    | 2%                  | \$ -                     | NA                                         |  |
| AUD:NTD                                    | 2%                  | -                        | NA                                         |  |
| <u>Financial liabilities</u>               |                     |                          |                                            |  |
| <u>Monetary items</u>                      |                     |                          |                                            |  |
| USD:RMB                                    | 2%                  | \$ 923                   | \$ -                                       |  |

| Year ended December 31, 2024            |                      |                          |       |                                      |
|-----------------------------------------|----------------------|--------------------------|-------|--------------------------------------|
|                                         | Sensitivity analysis |                          |       | Effect on other comprehensive income |
|                                         | Degree of variation  | Effect on profit or loss |       |                                      |
| (Foreign currency: functional currency) |                      |                          |       |                                      |
| <u>Financial assets</u>                 |                      |                          |       |                                      |
| <u>Monetary items</u>                   |                      |                          |       |                                      |
| USD:NTD                                 | 2%                   | \$                       | 7,592 | \$ -                                 |
| EUR:NTD                                 | 2%                   |                          | 3,466 | -                                    |
| JPY:NTD                                 | 2%                   |                          | 674   | -                                    |
| AUD:NTD                                 | 2%                   |                          | 204   | -                                    |
| <u>Non-monetary items</u>               |                      |                          |       |                                      |
| USD:NTD                                 | 2%                   | \$                       | -     | NA                                   |
| AUD:NTD                                 | 2%                   |                          | -     | NA                                   |
| <u>Financial liabilities</u>            |                      |                          |       |                                      |
| <u>Monetary items</u>                   |                      |                          |       |                                      |
| USD:RMB                                 | 2%                   | \$                       | 879   | \$ -                                 |

#### Price risk

The Group's equity securities, which are exposed to price risk, are the held financial assets at fair value through profit or loss. To manage its price risk arising from investments in equity securities, the Group continuously observes the future development and market trends of investees.

#### Cash flow and fair value interest rate risk

- i. The Group's interest rate risk arises from short-term and long-term borrowings. Borrowings which were issued at variable rates let the Group be exposed to cash flow interest rate risk which is partially offset by cash and cash equivalents held at variable rates. For the years ended December 31, 2025 and 2024, the Group's borrowings at variable rate were mainly denominated in New Taiwan dollars.
- ii. If the borrowing interest rate had increased/decreased by 10 basis points with all other variables held constant, profit after tax for the years ended December 31, 2025 and 2024, would have increased/decreased by \$45 thousand and \$54 thousand, respectively.

#### (b) Credit risk

- i. Credit risk refers to the risk of financial loss to the Group arising from default by the clients or counterparties of financial instruments on the contract obligations. The main factor is that counterparties could not repay in full the notes receivable and accounts receivable (including related parties) based on the agreed terms, other receivables and guarantee deposits paid and the contract cash flows of time deposits stated at amortised cost.
- ii. The Group manages their credit risk taking into consideration the entire company's

concern. Examined credit of banks, only banks assessed with good credit rating would be accepted as transaction counterparty. According to the Group's credit policy, each local entity in the Group is responsible for managing and analysing the credit risk for each of their new clients before standard payment and delivery terms and conditions are offered. Internal risk control assesses the credit quality of the customers, taking into account their financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the Board of Directors. The utilisation of credit limits is regularly monitored.

- iii. The following indicators are used to determine whether the credit impairment of financial assets has occurred:
  - (i) It becomes probable that the issuer will enter bankruptcy or other financial reorganisation due to their financial difficulties;
  - (ii) The disappearance of an active market for that financial asset because of financial difficulties;
  - (iii) Default or delinquency in interest or principal repayments; and
  - (iv) Adverse changes in national or regional economic conditions that are expected to cause a default.
- iv. The Group adopts following assumptions under IFRS 9 to assess whether there has been a significant increase in credit risk on that instrument since initial recognition:

If the contract payments were past due over 30 days based on the terms, there has been a significant increase in credit risk on that instrument since initial recognition.
- v. The default occurs when the contract payments are past due over 1 year.
- vi. The Group wrote-off the financial assets, which cannot be reasonably expected to be recovered, after initiating recourse procedures. However, the Group will continue executing the recourse procedures to secure their rights.
- vii. The Group applies the modified approach on notes receivable and accounts receivable based on the loss rate methodology to estimate the expected credit loss.
- viii. As the Group's historical credit loss experience does not show significantly different loss patterns for different customer segments, thus, the provision matrix did not further distinguish customer segments, the expected credit losses were calculated from the past due date of accounts receivable.

- ix. The Group used the forecastability of Taiwan Institute of Economic Research boom observation report to adjust historical and timely information to assess the default possibility of accounts receivable. On December 31, 2025 and 2024, the loss rate methodology is as follows:

|                    | Not<br>past due | 1 to 30<br>days | 31 to 90<br>days | 91 to<br>180 days | 181 to<br>360 days | Over 361<br>days | Total        |
|--------------------|-----------------|-----------------|------------------|-------------------|--------------------|------------------|--------------|
| December 31, 2025  |                 |                 |                  |                   |                    |                  |              |
| Expected loss rate | 0.20%           | 1.44%           | 9.61%            | 35.09%            | 43.61%             | 100.00%          |              |
| Total book value   | \$ 1,026,301    | \$ 86,544       | \$ 45,855        | \$ 7,660          | \$ 18,104          | \$ 14,650        | \$ 1,199,114 |
| Loss allowance     | (\$ 2,078)      | (\$ 1,249)      | (\$ 4,406)       | (\$ 2,688)        | (\$ 7,896)         | (\$ 14,650)      | (\$ 32,967)  |
|                    | Not<br>past due | 1 to 30<br>days | 31 to 90<br>days | 91 to<br>180 days | 181 to<br>360 days | Over 361<br>days | Total        |
| December 31, 2024  |                 |                 |                  |                   |                    |                  |              |
| Expected loss rate | 0.12%           | 1.03%           | 4.77%            | 33.52%            | 61.25%             | 100.00%          |              |
| Total book value   | \$ 922,562      | \$ 90,192       | \$ 43,102        | \$ 8,722          | \$ 8,221           | \$ 14,749        | \$ 1,087,548 |
| Loss allowance     | (\$ 1,140)      | (\$ 928)        | (\$ 2,057)       | (\$ 2,924)        | (\$ 5,035)         | (\$ 14,749)      | (\$ 26,833)  |

- x. The Group assessed the expected loss rate of financial assets at amortised cost, notes receivable, other accounts (excluding receivables due from related parties) receivable and guarantee deposits paid was remote, thus, the balances of loss allowance as of December 31, 2025 and 2024, were not significant.
- xi. Movements in relation to the Group applying the modified approach to provide loss allowance for accounts receivable are as follows:

|                                               | 2025                                 |
|-----------------------------------------------|--------------------------------------|
|                                               | Allowance for uncollectible accounts |
| At January 1                                  | \$ 26,833                            |
| Provision of impairment loss                  | 6,256                                |
| Amounts written off due to irrecoverability ( | 160)                                 |
| Effect of foreign exchange                    | 38                                   |
| At December 31                                | \$ 32,967                            |
|                                               | 2024                                 |
|                                               | Allowance for uncollectible accounts |
| At January 1                                  | \$ 13,864                            |
| Provision of impairment loss                  | 12,581                               |
| Amounts written off due to irrecoverability   | -                                    |
| Effect of foreign exchange                    | 388                                  |
| At December 31                                | \$ 26,833                            |

- xii. The Group transferred past due accounts receivable due from related parties into other accounts receivable due from related parties (long-term receivables due from related parties) and provisioned credit losses, the table of changes in loss allowance was as follows:

|                              | December 31, 2025                                                |
|------------------------------|------------------------------------------------------------------|
|                              | Loss allowance for accounts receivable due from related parties  |
| At January 1 (December 31)   | \$ 2,801                                                         |
|                              |                                                                  |
|                              | December 31, 2025                                                |
|                              | Loss allowance for long-term receivable due from related parties |
| At January 1                 | \$ 24,426                                                        |
| Provision of impairment loss | 951                                                              |
| At December 31               | \$ 25,377                                                        |
|                              |                                                                  |
|                              | December 31, 2024                                                |
|                              | Loss allowance for accounts receivable due from related parties  |
| At January 1 (December 31)   | \$ 2,801                                                         |
|                              |                                                                  |
|                              | December 31, 2024                                                |
|                              | Loss allowance for long-term receivable due from related parties |
| At January 1                 | \$ 24,426                                                        |
| Provision of impairment loss | -                                                                |
| At December 31               | \$ 24,426                                                        |

(c) Liquidity risk

- i. Cash flow forecasting is performed in the operating entities of the Group and aggregated by Group treasury. Group treasury monitors rolling capital requirement forecasts of the Group to ensure it has sufficient capital to meet operational requirements while maintaining sufficient headroom on its undrawn committed borrowing facilities at any time.
- ii. Surplus cash held by the operating entities over and above balance required for working capital management are transferred to the Group treasury. Group treasury invests surplus cash in interest bearing current accounts, time deposits and marketable securities, choosing instruments with appropriate maturities or sufficient liquidity to provide sufficient head-room as determined by the above-mentioned forecasts.

iii. The Group has the following undrawn borrowing facilities:

|                          | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|--------------------------|--------------------------|--------------------------|
| Floating rate:           |                          |                          |
| Expiring within one year | \$ 1,730,000             | \$ 1,730,000             |
| Expiring beyond one year | -                        | -                        |
| Fixing rate:             |                          |                          |
| Expiring within one year | \$ -                     | \$ -                     |
| Expiring beyond one year | -                        | -                        |

iv. The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date for non-derivative financial liabilities. The amounts disclosed in the table are the contractual undiscounted cash flows.

Non-derivative financial liabilities:

| <u>December 31, 2025</u>                         | <u>Less than 3 months</u> | <u>Between 3 months and 1 year</u> | <u>Between 1 and 2 year(s)</u> | <u>Over 2 years</u> | <u>Total</u> |
|--------------------------------------------------|---------------------------|------------------------------------|--------------------------------|---------------------|--------------|
| Notes payable                                    | 49                        | -                                  | -                              | -                   | 49           |
| Accounts payable                                 | 156,510                   | 20,616                             | -                              | -                   | 177,126      |
| Other payables                                   | 384,089                   | 117,064                            | -                              | -                   | 501,153      |
| Lease liability                                  | 198                       | 594                                | 792                            | 288                 | 1,872        |
| Long-term borrowings (including current portion) | 3,134                     | 9,307                              | 12,189                         | 35,059              | 59,689       |

  

| <u>December 31, 2024</u>                         | <u>Less than 3 months</u> | <u>Between 3 months and 1 year</u> | <u>Between 1 and 2 year(s)</u> | <u>Over 2 years</u> | <u>Total</u> |
|--------------------------------------------------|---------------------------|------------------------------------|--------------------------------|---------------------|--------------|
| Notes payable                                    | \$ 109                    | \$ -                               | \$ -                           | \$ -                | \$ 109       |
| Accounts payable                                 | 125,865                   | 17,546                             | -                              | -                   | 143,411      |
| Other payables                                   | 175,356                   | 275,284                            | -                              | -                   | 450,640      |
| Lease liability                                  | 507                       | 313                                | 173                            | 288                 | 1,281        |
| Long-term borrowings (including current portion) | 3,196                     | 9,495                              | 12,440                         | 47,248              | 72,379       |

(3) Fair value information

A. The different levels that the inputs to valuation techniques are used to measure fair value of financial and non-financial instruments have been defined as follows:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date. A market is regarded as active where a market in which transactions for the asset or liability take place with sufficient frequency and volume to provide pricing information on an ongoing basis. The fair value of the Company's investments in listed stocks and beneficiary certificates were included in

Level 1.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for the asset or liability.

- B. The carrying amounts of cash and cash equivalents, financial assets at amortised cost, notes receivable, accounts receivable (including related parties), other receivables (including related parties), refundable deposits, short-term borrowings, notes payable, accounts payable, other payables, long-term borrowings (including current portion), guarantee deposits paid and lease liabilities are approximate to their fair values.
- C. The related information on financial and nonfinancial instruments at fair value by level on the basis of nature:
- None.

### 13. Supplementary Disclosures

#### (1) Significant transactions information

- A. Loans to others: Please refer to table 1.
- B. Provision of endorsements and guarantees to others: None.
- C. Holding of significant marketable securities at the end of the period (not including subsidiaries, associates and joint ventures): Please refer to table 2.
- D. Purchases or sales of goods from or to related parties reaching \$100 million or 20% of paid-in capital or more: Please refer to table 3.
- E. Receivables from related parties reaching \$100 million or 20% of paid-in capital or more: None.
- F. Significant inter-company transactions during the reporting periods: Please refer to table 4.

#### (2) Information on investees

Names, locations and other information of investee companies (not including investees in Mainland China): Please refer to table 5.

#### (3) Information on investments in Mainland China

- A. Basic information: Please refer to table 6.
- B. Significant transactions, either directly or indirectly through a third area, with investee companies in the Mainland Area: None.

### 14. Operating segments information

#### (1) General information

Management has determined the reportable operating segments based on the reports reviewed by the chief operating decision-maker that are used to make strategic decisions.

There were no significant changes in the composition of the Group's businesses, the basis for segment division, and the measurement basis for segment information during the current period.

#### (2) Information about segment profit or loss, assets and liabilities

The segment information provided to the chief operating decision-maker for the reportable segments is as follows:

| Year ended December 31, 2025    | Taiwan              | China               | All other<br>segments | Offset              | Total               |
|---------------------------------|---------------------|---------------------|-----------------------|---------------------|---------------------|
| Revenue from external customers | \$ 2,082,006        | \$ 1,803,047        | \$ 105,692            | \$ -                | \$ 3,990,745        |
| Inter-segment revenue           | 283,166             | 1,542               | -                     | ( 284,708)          | -                   |
| Total segment revenue           | <u>\$ 2,365,172</u> | <u>\$ 1,804,589</u> | <u>\$ 105,692</u>     | <u>(\$ 284,708)</u> | <u>\$ 3,990,745</u> |
| Segment income                  | <u>\$ 678,141</u>   | <u>\$ 431,260</u>   | <u>\$ 14,886</u>      | <u>(\$ 445,797)</u> | <u>\$ 678,490</u>   |
| Segment income including :      |                     |                     |                       |                     |                     |
| Financial cost                  | \$ 509              | \$ 1,463            | \$ 1,408              | (\$ 64)             | \$ 3,316            |
| Depreciation and amortisation   | 145,845             | 66,072              | 2,948                 | ( 5,936)            | 208,929             |
| Expense of income tax           | 169,582             | 128,604             | 2,168                 | -                   | 300,354             |
| Year ended December 31, 2024    | Taiwan              | China               | All other<br>segments | Offset              | Total               |
| Revenue from external customers | \$ 2,100,818        | \$ 1,712,109        | \$ 110,529            | \$ -                | \$ 3,923,456        |
| Inter-segment revenue           | 346,707             | 949                 | -                     | ( 347,656)          | -                   |
| Total segment revenue           | <u>\$ 2,447,525</u> | <u>\$ 1,713,058</u> | <u>\$ 110,529</u>     | <u>(\$ 347,656)</u> | <u>\$ 3,923,456</u> |
| Segment income                  | <u>\$ 720,814</u>   | <u>\$ 393,088</u>   | <u>\$ 4,182</u>       | <u>(\$ 397,259)</u> | <u>\$ 720,825</u>   |
| Segment income including :      |                     |                     |                       |                     |                     |
| Financial cost                  | \$ 162              | \$ 1,224            | \$ 1,665              | (\$ 55)             | \$ 2,996            |
| Depreciation and amortisation   | 139,535             | 59,296              | 2,816                 | ( 5,105)            | 196,542             |
| Expense of income tax           | 195,529             | 119,452             | 2,079                 | -                   | 317,060             |

A reconciliation of reportable segment income or loss to the income (loss) before tax from continuing operations for the years ended December 31, 2025 and 2024 is provided as follows:

|                                   | Year ended December 31 |                     |
|-----------------------------------|------------------------|---------------------|
|                                   | 2025                   | 2024                |
| Reportable segments revenue       | \$ 4,275,453           | \$ 4,271,112        |
| Inter segment revenue             | ( 284,708)             | ( 347,656)          |
| Consolidated operating income     | <u>\$ 3,990,745</u>    | <u>\$ 3,923,456</u> |
|                                   | Year ended December 31 |                     |
|                                   | 2025                   | 2024                |
| Reportable segments income        | \$ 1,124,287           | \$ 1,118,084        |
| Inter segment income              | ( 445,797)             | ( 397,259)          |
| Income from continuing operations | <u>\$ 678,490</u>      | <u>\$ 720,825</u>   |

(3) Information on products and services

The Group's revenue primarily comes from the production and sales of various products, including oil seals and mixed rubber compounds.

Details of revenue are as follows:

|                        | Year ended December 31 |                     |
|------------------------|------------------------|---------------------|
|                        | 2025                   | 2024                |
| Oil Seal               | \$ 3,729,264           | \$ 3,596,509        |
| Mixed rubber compounds | 27,060                 | 93,339              |
| Others                 | 234,421                | 233,608             |
|                        | <u>\$ 3,990,745</u>    | <u>\$ 3,923,456</u> |

(4) Geographical information

The Group's geographic revenue is calculated based on continents where sales incur. Non-current assets are classified based on geographic location of assets and included property, plant and equipment, right-of-use asset, investment property, intangible asset and other non-current asset, but exclude financial assets at amortised cost, investments accounted for using equity method and deferred tax assets.

|         | Year ended December 31, 2025 |                     | Year ended December 31, 2024 |                     |
|---------|------------------------------|---------------------|------------------------------|---------------------|
|         | Revenue                      | Non-current assets  | Revenue                      | Non-current assets  |
| Asia    | \$ 2,501,245                 | \$ 2,212,123        | \$ 2,432,907                 | \$ 2,042,101        |
| Europe  | 922,549                      | -                   | 898,391                      | -                   |
| America | 534,406                      | -                   | 558,456                      | -                   |
| Africa  | 32,545                       | -                   | 33,702                       | -                   |
|         | <u>\$ 3,990,745</u>          | <u>\$ 2,212,123</u> | <u>\$ 3,923,456</u>          | <u>\$ 2,042,101</u> |

(5) Major customer information

None of the revenue from any single customer has exceeded 10% of the revenue in the consolidated statement of comprehensive income for the years ended December 31, 2025 and 2024.

NAK SEALING TECHNOLOGIES CORPORATION

Loans to others

Year ended December 31, 2025

Table 1

Expressed in thousands of NTD  
(Except as otherwise indicated)

| No.<br>(Note 1) | Creditor                                   | Borrower                               | General<br>ledger<br>account | Is a<br>related<br>party | Maximum<br>outstanding balance<br>during the nine<br>months ended | Equity at end of<br>year | Actual amount<br>drawn down | Interest<br>rate | Nature of<br>loan<br>(Note 3) | Amount of<br>transactions<br>with the<br>borrower<br>(Note 2) | Reason for<br>short-term<br>financing | Allowance for<br>creditor<br>counterparty<br>doubtful<br>accounts | Collateral |       | Limit on loans<br>granted to a<br>single party<br>(Note 2) | Ceiling on total<br>loans granted<br>(Note 2) | Footnote                        |
|-----------------|--------------------------------------------|----------------------------------------|------------------------------|--------------------------|-------------------------------------------------------------------|--------------------------|-----------------------------|------------------|-------------------------------|---------------------------------------------------------------|---------------------------------------|-------------------------------------------------------------------|------------|-------|------------------------------------------------------------|-----------------------------------------------|---------------------------------|
|                 |                                            |                                        |                              |                          | September 30, 2025                                                |                          |                             |                  |                               |                                                               |                                       |                                                                   | Item       | Value |                                                            |                                               |                                 |
| 0               | NAK SEALING<br>TECHNOLOGIES<br>CORPORATION | KISH NAK OIL<br>SEAL MFG. CO.,<br>LTD. | Other<br>receivables         | Y                        | \$ 24,426                                                         | \$ 24,426                | \$ 24,426                   | 0%               | (1)                           | \$ -                                                          | -                                     | \$ 24,426                                                         | -          | -     | \$ -                                                       | \$ 428,578                                    | Note 4、<br>Note 5 and<br>Note 6 |

Note 1: The description of the number column is as follows:

(1) 0 is reserved for issuer.

(2) Each invested company is numbered in sequential order starting from 1.

Note 2: (1) For whom having business relationship with the Company, limit on total loans granted was 10% of the Company's net assets, limit on loans granted for a single party is the amount of transactions with the borrower in 1 year.

(2) For short-term financing, total financing activities should not be in excess of 20% of the Company's net assets. Limit on loans granted to a single party should not be in excess of 10% of the Company's net assets.

(3) Information for the nine months ended December 31, 2025.

Note 3: (1) Having business relationship.

(2) Short-term financing.

Note 4: According to the Accounting Research And Development Foundation Interpretation 93-167, past due accounts receivable were transferred to other receivables.

Note 5: The amount the Company loans to KISH NAK OIL SEAL MFG. CO., LTD. had exceeded the amount of transactions with the borrower in 1 year, thus, the Company did not meet "Regulations Governing Loaning of Funds and Making of Endorsements/Guarantees by Public Companies", the Company had set a improvement plan and sent it to the audit committee.

Note 6: The Company had receivables due from related parties to KISH NAK OIL SEAL MFG. CO., LTD. in the amount of \$24,426 thousand which had provisioned past due credit loss in full amount. Please refer to Note 7(2) for information in relation to receivables due from related parties.

Note 7: The Company had receivable interest from related parties to KISH NAK OIL SEAL MFG. CO., LTD. in the amount of \$2,654 thousand is recorded as other non - current assets.

NAK SEALING TECHNOLOGIES CORPORATION

Holding of material marketable securities at the end of the period (not including subsidiaries, associates and joint ventures)

Year ended December 31, 2025

Table 2

Expressed in thousands of NTD

(Except as otherwise indicated)

| Securities held by                   | Marketable securities                                                     | Relationship with the securities issuer | General ledger account                         | As of December 31, 2025 |            |               |            | Footnote |
|--------------------------------------|---------------------------------------------------------------------------|-----------------------------------------|------------------------------------------------|-------------------------|------------|---------------|------------|----------|
|                                      |                                                                           |                                         |                                                | Number of shares        | Book value | Ownership (%) | Fair value |          |
| NAK SEALING TECHNOLOGIES CORPORATION | TSMC 1st Unsecured Corporate Bond (green bond) in 2022- Tranche A (111-1) | -                                       | Non-current financial assets at amortized cost | -                       | \$ 10,000  | -             | \$ 9,960   |          |

NAK SEALING TECHNOLOGIES CORPORATION

Purchases or sales of goods from or to related parties reaching NT\$100 million or 20% of paid-in capital or more

Year ended December 31, 2025

Table 3

Expressed in thousands of NTD  
(Except as otherwise indicated)

|                                      |                                                       | Transaction                        |                   |            |                                       |                                      | Compared to third party transactions (Note 1) |                                      | Notes/accounts receivable (payable) |                                                         |          |
|--------------------------------------|-------------------------------------------------------|------------------------------------|-------------------|------------|---------------------------------------|--------------------------------------|-----------------------------------------------|--------------------------------------|-------------------------------------|---------------------------------------------------------|----------|
| Purchaser/seller                     | Counterparty                                          | Relationship with the counterparty | Purchases (sales) | Amount     | Percentage of total purchases (sales) | Credit term                          | Unit price                                    | Credit term                          | Balance at December 31, 2025        | Percentage of total notes/accounts receivable (payable) | Footnote |
| NAK SEALING TECHNOLOGIES CORPORATION | KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | Subsidiary                         | Sales             | \$ 229,024 | 5.74%                                 | Collection in 90 days after delivery | Note 1                                        | Collection in 90 days after delivery | \$ 60,009                           | 3.70%                                                   | Note 2   |

Note 1: The price of raw materials sold to KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. includes a markup of approximately 10% , while the price of finished goods was the same as that of general customers.

Note 2: The transactions were eliminated when preparing the consolidated financial statements.

NAK SEALING TECHNOLOGIES CORPORATION  
Significant inter-company transactions during the reporting periods  
Year ended December 31, 2025

Table 4

Expressed in thousands of NTD  
(Except as otherwise indicated)

| No.<br>(Note 1) | Company name                         | Counterparty                                          | Relationship (Note 2) | General ledger account | Amount (Note 4) | Transaction                                                                                                                                                                    | Percentage of consolidated total operating revenues or total assets (Note 3) |
|-----------------|--------------------------------------|-------------------------------------------------------|-----------------------|------------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
|                 |                                      |                                                       |                       |                        |                 | Transaction terms                                                                                                                                                              |                                                                              |
| 0               | NAK SEALING TECHNOLOGIES CORPORATION | KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | 1                     | Sales revenue          | \$ 229,024      | The price of raw materials was marked up by approximately 10% , and price of finished goods was the same as that of general customers and collection in 90 days after delivery | 5.74%                                                                        |
| 0               | NAK SEALING TECHNOLOGIES CORPORATION | NAK SEALING PRODUCTS (THAILAND) CO., LTD.             | 1                     | Sales revenue          | 20,357          | The sales price was in consistent with general suppliers and collection in 90 days after delivery                                                                              | 0.51%                                                                        |
| 0               | NAK SEALING TECHNOLOGIES CORPORATION | NAK SEALING TECHNOLOGIES (INDIA) PRIVATE LIMITED      | 1                     | Sales revenue          | 33,785          | The sales price was in consistent with general suppliers and collection in 90 days after delivery                                                                              | 0.85%                                                                        |
| 0               | NAK SEALING TECHNOLOGIES CORPORATION | KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | 1                     | Accounts receivable    | 60,009          | The price of raw materials was marked up by approximately 10% , and price of finished goods was the same as that of general customers and collection in 90 days after delivery | 1.08%                                                                        |
| 0               | NAK SEALING TECHNOLOGIES CORPORATION | NAK SEALING TECHNOLOGIES (INDIA) PRIVATE LIMITED      | 1                     | Accounts receivable    | 12,398          | The price of raw materials was marked up by approximately 10% , and price of finished goods was the same as that of general customers and collection in 90 days after delivery | 0.22%                                                                        |

Note 1: The business transactions between the parent company and its subsidiaries shall be indicated in the “No.” column. This column shall be completed as follows:

(1) 0 is reserved for issuer.

(2) Each invested company is numbered in sequential order starting from 1.

Note 2: There are three types of relationships with the transaction parties. Please mark the type(there is no need to repeatedly disclose the same transaction between parent and subsidiary companies or between subsidiary companies.)

(1) Parent company to subsidiary.

(2) Subsidiary to parent company.

(3) Subsidiary to subsidiary.

Note 3: The calculation of the transaction amounts as a percentage of total consolidated revenue or total assets is as follows: For balance sheet items, the calculation is based on the ending balance as a percentage of total consolidated assets; for income statement items, the calculation is based on the cumulative amount for the period as a percentage of total consolidated revenue.

Note 4: Only transaction amount exceeds NT\$10 million will be disclosed.

NAK SEALING TECHNOLOGIES CORPORATION

Information on investees

Year ended December 31, 2025

Table 5

Expressed in thousands of NTD  
(Except as otherwise indicated)

| Investor                             | Investee                                       | Location               | Main business activities                | Initial investment amount       |                                 | Shares held as at December 31, 2025 |               |              | Net income of investee for the year ended December 31, 2025 | Investment income (loss) recognised by the Company for the year ended December 31, 2025 |        | Footnote |
|--------------------------------------|------------------------------------------------|------------------------|-----------------------------------------|---------------------------------|---------------------------------|-------------------------------------|---------------|--------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------|----------|
|                                      |                                                |                        |                                         | Balance as at December 31, 2025 | Balance as at December 31, 2024 | Number of shares                    | Ownership (%) | Book value   |                                                             |                                                                                         |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | SMOOTH TRACK ASSOCIATES LIMITED                | British Virgin Islands | General investments business            | \$ 155,266                      | \$ 155,266                      | 4,697,463                           | 100           | \$ 2,083,851 | \$ 430,718                                                  | \$ 430,718                                                                              |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | NAK SEALING PRODUCTS (THAILAND) CO., LTD.      | Thailand               | Oil seal sales                          | 12,815                          | 12,815                          | 15,000                              | 100           | 63,465       | 6,283                                                       | 6,283                                                                                   |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | KISH NAK OIL SEAL MFG. CO., LTD.               | Iran                   | Oil seal production and sales           | 4,865                           | 4,865                           | 150,548                             | 49            | - (          | 4,231)                                                      | -                                                                                       | Note 3 |          |
| NAK SEALING TECHNOLOGIES CORPORATION | SHOWMOST INTERNATIONAL CO., LTD.               | Mauritius              | General investments business            | 17,890                          | 17,890                          | 577,859                             | 100           | 39,987       | 6,877                                                       | 6,877                                                                                   |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | BUSINESS FRIEND LIMITED                        | Hong Kong              | General investments business            | -                               | -                               | -                                   | 33.34         | 892 (        | 200) (                                                      | 67)                                                                                     |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | NAK TOTAL SEALING SOLUTIONS PTY LTD.           | Australia              | Oil seal sales                          | 13,957                          | 13,957                          | 4,900                               | 49            | 15,021       | 4,345                                                       | 2,129                                                                                   |        |          |
| NAK SEALING TECHNOLOGIES CORPORATION | Song Quan International Co., LTD               | Taiwan                 | Manufacture industry of rubber products | 227,560                         | 212,560                         | 18,000                              | 100           | 251,951      | 1,919                                                       | 1,919                                                                                   | Note 2 |          |
| SMOOTH TRACK ASSOCIATES LIMITED      | NAK HONGKONG CO., LTD.                         | Hong Kong              | General investments                     | 149,289                         | 149,289                         | 7,320,000                           | 100           | 2,119,316    | 431,280                                                     | -                                                                                       | Note 1 |          |
| SHOWMOST INTERNATIONAL CO., LTD.     | NAK INTERNATIONAL LTD.                         | Russia                 | Oil seal sales                          | 3,561                           | 3,561                           | -                                   | 33.33         | 45,125       | 19,117                                                      | -                                                                                       | Note 1 |          |
| SHOWMOST INTERNATIONAL CO., LTD.     | NAK SEALING TECHNOLOGIES INDIA PRIVATE LIMITED | India                  | Oil seal sales                          | 1,149                           | 1,149                           | 2,097,865                           | 60            | 6,230        | 873                                                         | -                                                                                       | Note 1 |          |

Note 1: The Company's reinvested second-tier subsidiary, and investment income (loss) recognised by the Company are not presented.

Note 2: The subsidiary, Song Quan International Co., Ltd., increased its cash capital amounting to \$15,000 thousand in 2025. The effective date was set on February 3, 2025 and November 19, 2025. The registration for the change had been completed.

Note 3: The affiliated company, KISH NAK OIL SEAL MFG. CO., LTD., has incurred operating losses, resulting in a negative carrying value. In accordance with IAS 28, once the investor's interest in the associate is reduced to zero, the investor shall recognize further losses and a corresponding liability only to the extent that it has incurred legal or constructive obligations, or has made payments on behalf of the associate. Under the terms of the investment agreement entered into at the time of the Company's investment in Iran, the Company is not obligated to absorb its share of losses beyond the point at which the investment is reduced to zero. Therefore, the Company's recognized losses are limited to the carrying amount of its equity investment in the associate.

NAK SEALING TECHNOLOGIES CORPORATION

Information on investments in Mainland China

Year ended December 31, 2025

Table 6

Expressed in thousands of NTD  
(Except as otherwise indicated)

| Investee in Mainland China                            | Main business activities                                               | Paid-in capital | Investment method<br>(Note 1) | Accumulated amount of remittance from Taiwan to Mainland China as of January 1, 2025 | Amount remitted from Taiwan to Mainland China/Amount remitted back to Taiwan for the year ended December 31, 2025 |                         | Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2025 | Net income of investee as of December 31, 2025 | Ownership held by the Company (direct or indirect) | Investment income (loss) recognised by the Company for the year ended December 31, 2025 | Book value of investments in Mainland China as of December 31, 2025 | Accumulated amount of investment income remitted back to Taiwan as of December 31, 2025 | Footnote |
|-------------------------------------------------------|------------------------------------------------------------------------|-----------------|-------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------------------|----------|
|                                                       |                                                                        |                 |                               |                                                                                      | Remitted to Mainland China                                                                                        | Remitted back to Taiwan |                                                                                        |                                                |                                                    |                                                                                         |                                                                     |                                                                                         |          |
| KUNSHAN MAOSHUN SEALING PRODUCTS INDUSTRIAL CO., LTD. | Production and manufacture kinds of sealing products and its component | \$ 462,365      | 2                             | \$ 148,385                                                                           | \$ -                                                                                                              | \$ -                    | \$ 148,385                                                                             | \$ 431,259                                     | 100                                                | \$ 431,259                                                                              | \$ 2,118,565                                                        | \$ 2,043,840                                                                            | Note 1   |

Note 1: Investment is classified into following three categories. It is only necessary to mark the type:

- (1) Engaged in direct investment in Mainland China.
- (2) Invest in China through a third regional company.
- (3) Other method

Note 2: Above amount involved foreign currency and was converted into New Taiwan dollar at the exchange rate on the balance sheet date.

Note 3: The financial statements that are reviewed and attested by R.O.C. parent company’s CPA.

| Company name                         | Accumulated amount of remittance from Taiwan to Mainland China as of December 31, 2025 (Note 2) | Investment amount approved by the Department of Investment Review of the Ministry of Economic Affairs (MOEA) |               | Ceiling on investments in Mainland China imposed by the Department of Investment Review of MOEA |
|--------------------------------------|-------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|---------------|-------------------------------------------------------------------------------------------------|
|                                      |                                                                                                 | Investment amount                                                                                            | Review of the |                                                                                                 |
| NAK SEALING TECHNOLOGIES CORPORATION | \$ 148,385                                                                                      | \$ 298,585                                                                                                   |               | \$ 2,571,469                                                                                    |

Note 1: Above amount involved foreign currency and was converted into New Taiwan dollar at the exchange rate on the balance sheet date.

Note 2:Investment amount approved by the Department of Investment Review of the Ministry of Economic Affairs (MOEA) is US\$9,500 thousand and the US dollar exchange rate is 31.4300.